# RadioOnly 

THE MONTHLY MANAGEMENT TOOL


## Introducing Interep's Radio Store Executives

## The Radio Store



ELLEN HULLEBERG President


PAM LITTILE Philadelphia


GARY AHRENS
St. Louis

INTEREP's Radio Store is one stop shopping for radio buying opportunities. The Radio Store is uniquely positioned to respond to expanding the role radio has in the advertising mix.

The Radio Store not only addresses new business dollars, but also extends to agencies and clients additional vehicles to support their campaign.

We believe that through The Radio Store we serve our client's best interest by doing what's best for the advertisers.

We are proud to introduce to you our Regional Executives who will be coordinating all Radio Store efforts.



TOM POULOS
Boston


TONY MAISANO Atlanta


RICK FROMME Dallas


MARC GUILD
New York


MIKE DISN.: Y Chicago


AUSTIN WALSH San Francisco


BOB LION New Y Jrk


JIM HAGAR
Detroit


JEFF DASHEV
Los Angeles
"We came to The Research Group because we wanted to develop our radio properties to their fullest potential as quickly and as profitably as possible. The Research Group has a proven track record of success with many of the broadcasters I know and that's what we wanted for our stations.

The Research Group worked with us to make their services affordable and to do the job right. We might be able to find someone who would charge less for mere data collection, but the value of what we receive from The Research Group goes way beyond the research. The superior service and working relationship we have with the people at The Research Group makes all the difference and they bring a discipline and cold objectivity to the table that is invaluable.

The Research Group works in partnership with us, our consultants, and our management teams and they are a major contributor to this corporation's success."


David Gingold
President
Barnstable Broadcasting, Inc.

The Research Group develops the right information, then uses a special system of strategic planning to help you win-and stay strong-in tough, competitive environments. Some managers have the perception that using the best is prohibitively expensive. With The Research Group, that is not true. Call today about our availability in your marketplace and for prices which wil! fit your budget.
For more information, call Larry B. Campbell, President (206) 624-3888.

In almost every field, the $\&$ is a company that has earned a repuiation $i s$ the leader.

# The Research Group 

Radio's Strategic Research Team


# Why One-Man Shops don't know all the qualified buyers: 

One-Man Shops do not have the time or resources to analyze, package and professionally market your stations. One-Man Shops must often resort to high exposure publicity to produce prospective buyers. In the end, one or two top buyers may not have been personally called, increasing the chances that you will leave money on the table.

Now there is a way to know you are selling your station to a qualified buyer. AMERICOM'S professionals are specialized by market ségment and have the capability to pool their best buyers to assure no qualified buyer is excluded from the opportunity to purchase your stations. AMERICOM represents radio's new breed of brokerage and financing specialists.

## Top Prices • Qualified Ruyers <br> Call Us



A new display system that stations can help their clients plug into.


Rating Arbitron's Now Diary
Top radio executives voice their reaction to the new diary.


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A retail display system that stations can help their clients plug into for the cost of a schedule.

## More Call Letter Mentions

The new diary catapults stations toward mentioning call letters more often.

## PD Sharing

Have Gary Edens and Norm Pattiz started something? Can sharing a PD save a valuable programmer or help steal one away?

## Sales

## Now Via Satellite Radio Sales Seminars

Video sales seminars brought to you in the comfort of your own office.

## How Interactive Phones Will Revolutionize Your Station

Interactive telephones create exciting new relatiunships between stations, listeners and advertisers.

Departments
Letters

## Power Sales Lists

Third Quarter Saleable Holidays
Rate and Inventory Maximizers

## Thought Starters

How to Combat Competitor Attacks

## Radio Across the USA

Reader Service Program Future Trends

## We help sawy advertisers get to the real decision makers.

## In a classy environment with a unique pubilication that's thoroughly read, not skimmed.*

## -.And, number one in paid circulation.

*Shurce: The Research (iroup Managers Study

## WINNING COULECTON STRATEMES



We've helped more new businesses start, developing companies thrive and established advertisers cut the waste and increase their reach.

If you want to learn more about radio's best advertising tool, call Jerry Del Colliano at (609) 424-6800.

IT'S NOT ABOUT TV OR RECORDS. IT'S ABOUT RADIO ONLIY.

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# invests in the futrre: 

Legacy Broadcasting, Inc. has acquired an equity position in and now operates Metropolitan Broadcasting Corporation.

Metropolitan Broadcasting Corporation

WNEW (AM/FM)
New York

KTW V(FM)
Los Angeles

WMMR (FM)
Philadelphia

Legacy Broadcasting, Inc.
WLLZ (FM) WCXR (FM)/WCPT (AM)
Detroit
Washington, D.C.
(Woodbridge/Alexandria)

$\operatorname{KILT}(A M / F M) \quad K D W B(A M / F M)$<br>Houston<br>Minneapolis

(St. Paul/Richfield)

## LIECACYOMETDOBOLITAN

6430 Sunset Boulevard, Suite 700
Los Angeles, California 90028 • (213) 465-1700

## Station Identification

I enjoy your publications, including your article in the March issue on new programming strategies. Unfortunately, according to the information I have, it is still simply illegal to fail to identify your radio station at the top of the hour. The germane rule is FCC 72.1201: "alWhen regularly required, broadcast station identification announcements shall be made: 1 lat the beginning and ending of each time of operation, and 2)hourly, as close to the hour as feasible, at a natural break in program offerings."

Many stations are failing to identify themselves with cail letters and licensed location at the top of the hour, and run the risk of being fined by the FCC, though the commission seems to be very lax about locating violaters.

Stacy Richardson<br>Staff Announcer KQMI-FM (Magic 99) Tulsa, OK

## One More Share Point

The goal of every radio station is to sit atop the others in any market. In highly competitive areas, that difference could very well be that "One Share Point Higher" that adorned the cover of your March issue. Loading stop sets, reducing inventory, tightening jocks and music rotation are certainly steps in the right direction. But I must take issue with moving an entire spot load to the fourth quarter hour.

Commercial free "music sweeps" are proven quarter hour builders, make no mistake. But there is a likely victim in this success: the advertisers. No one group is more important than the station's advertisers. They pay the bills, the payroll and our operating expenses.

While it may be true that many businesses feel they are getting a better value by buying a station with higher ratings, they are in fact being done a disservice when told that listeners will not only sit through, but retain, a minimum of eight minutes of commercials.

They are more likely to come out of this marathon stop set believing that "Ed's Auto Mall has lettuce two for a buck sizes small to extra large in a variety of colors ..."

An advertiser's message and a listener's understanding of the message must be in sync. An effective campaign insures continuing relations with a client. To suggest that listeners will wait through an ad cluster, with so many alternatives just a knob away, is unrealistic.

Consultants who sell a station on this idea will receive laurels from programming and a hit man from sales. I urge stations to seriously reconsider this method $0^{r}$ increasing your share in the n . ket. You have other effective tools within your existirn structure

J. Mark Wehner<br>Assistant General Manager<br>WCHE-AM<br>West Chester, PA

## Snow' she Troops

. 11 writing to let other broadcasters know about a speaker I found, David J. Rogers. I think any group owner or seminar coordinator is always looking for someone special to "spark the troops" at their seminars or business meetings. I have found this person and he is affordable and "tuned-in" to radio. David spoke to all my sales and management people for over two hours and it seemed like ten minutes. His speaking manner makes people sit up and listen and his speech demands action out of people. I have no financial or other interest in David J. Rogers other than wanting to let other broadcasters in on a great speaker.

## Mitchell Scott <br> Great Scott Broadcasting <br> Pottstown, PA

The RADIO ONLY editorial staff invites any letters, comments, suggestions and criticisms our readers have regarding the magazine. Please forward your remarks to RADIO ONLY, 1930 Marlton Pike, Suite S-93, Cherry Hill, NI 08003-4210.

# Charter Clients 

## These radio executives decided to give their salespeople the benefit of monthly or every other month in-station sales training:

Marshall Bandy, President, WSGC-FM, Chattanooga, TN

Steve Berger, Local Sales Manager, WODS-FM, Boston, MA
Bruce Bjorkman, General Sales Manager, WMMZ-FM, Gainsville/Ocala, FL Dick Booth, President, KMJX-FM, Little Rock, AR
Kim Colebrook, President, WADC-AM/WMGP-FM, Parkersburg, WV
WLEC-AM/WCPZ-FM, Sandusky, OH
Holly Cope, Sales Manager, WERE-AM, Cleveland, OH

Trevor Gowdy, Vice President/ Sales. Curt Gowdy Broadcasting, (Boston)
Reynold Hawk, General Manager, WMMZ-FM, Gainsville/Ocala, FL

Cheryl Healey, General Sales Manager, WCGY-FM/ WCCM-AM, Boston, MA
Mason Ingalls, Sales Manager, WNCX-FM, Cleveland, OH
A.ndrew F. Mars, Director of Sales, WODS-FM, Boston, MA
Karen Quinn, General Sales Manager, WVVE-FM, New London, CT
Joe Rook, General Sales Manager, KMJX-FM, Little Rock, AR
Dave Urbach, General Manager, WERE/WNCX-FM, Cleveland, OH

Irwin Pollack's

## IN-STATION SALES TRAINING

The training you'd give, if you had the time to do it yourself.

## Add Five Well-Trained Salespeople...

That's what 20 select radio stations will be able to do -14 have already cu.. nitted to America's first and finest approach to increasing billing.

It's Irwin Pollack's InStation Sales Training. A regular, on-site action program which puts the hottest sales trainer in your station on a regular basis. And it's just for you. Competitors aren't invited. This is not a seminar. It's the help your salespeople need so you can ask more of them. Serious, on-going training.

Here's how it works. All it takes is two days a month or two days every other month. Your choice. You decide who attends. Irwin Pollack works along with the achievers and underachievers. They may be old pros looking for motivation or young hopefuls looking for direction.

In-Station Sales Trairing will never have more than 20 client stations. It's being limited because stations are coming to realize that even the best sales traine: can't be at his best for everyone who wants it.

And you'll get the kind of sales training

you'd do, if you had the time. Not theory. Not generalities. No slick talk. But proven bottom line results-oriented help. training that was conducted. Now isn't that fair enough? A real no risk guarantee. You must profit from you staff's on-going training or you're not obligated for one second more.

Act now and choose your dates. There are only 6 openings left. See why the best way to add five new well-trained salespeople without hiring is to invest in the ones you already employ.

Now you can give your sales team the affordable, on-going training they need to improve their billing.

Here's how to learn more: Call Irwin Pollack one-on-one at 1-800-872-7355 or check off In-Station Sales Training on the reader service card in the back of Radio Only.

# New from Birch/Scarborough Research 

# The most important sales tool in 20 years. 

## The Multi-Media Consumer Profile will change forever the way you market locally. Here's how it can give your station The Winning Edge.

A quiet revolution began in 1975, the year Scarborough Research introduced a bold new concept in media research:

- Measure all local media usage reading, listening viewing of each survey participant so that true cross-media comparisons could be made
- Obtain extended individual and household demographics from these same people to further sharpen targeting accuracy
- Capture a detailed record of product purchase and retail shopping activity from each respondent - specific to the brand and store level
- Provide instant access to the respondent-level data, allowing users to retrieve exactly the reports they need, when they need them
The first Scartorough MultiMedia Reports raised eyebrows in the Top 10 markets.

Then they began opening eyes - and doors.

Retailers began asking about the demographic and geographic profiles of their shoppers, and their competitor's shoppers.

Newspapers began equipping their sales teams with average issue and cume readership information on the 400+ audience segments prowided by Scarborough.

Radio and TV stations began using Scarborough Multi-Media data to help clients and prospects discover the demographics and lifestyles of their customers and their competitors's customers.

And everyone began marketing more smartly. For the first time, advertisers were able to determine which media, media mix and specific media vehicles would best reach their specific targets: Not just "Women 25-54"...but Women 25-54 with Household Incomes over $\$ 50,000$ who ve recently shopped NeimanMarcus."

Local media sellers made out well, too. The Scarborough

Reports quickly became the only media research report used universally by all local media radio, TV and newspaper.

Beginning Fall '88: Expansion to markets 11+

Now, the marriage of Birch and Scarborough makes possible the expansion of Multi-Media research to more markets and more users than ever before.

The new MultiMedia Consumer Profiles are similar to the top 10 Scarburough Reports, but are specifically designed


## WINS



KABC
How to find out more There's not enough room here to get into the hundreds of possible sales applications, or to describe the enormous power of the Birch/Scarborough Direct Access Research Targeting System that lets you create customized analyses and presentations on your micro-computer.

We'd also like to tell you about the Charter Subscriber discount and how you can save even more by adding the Multi-Media Consumer Profile to your existing Birch Radio ratings subscription.
markets $11+$. The new Profiles database will be loaded with marketing data on more than $400+$ localized retail shopping, product and service usage categories.

Comprehensive Scarborough Reports are available now in all Top 10 markets and Miami/Ft. lauderdale. The Multi-Media Consumer Profiles start in markets 11.30 this Fall, and weil be surveying continuously through May 1989. Our first Profile Reports will release in Summer 1989, with annual reports thereafter.

A Strategic marketing tool that gives you The Winning Edge

Gaining The Winning Edge means adding more value to each sale than your competitors.

The Multi-Media Consumer Profile arms your sales force with vital information your clients want to see, opening doors for appointments with top-level decision-makers:

1. For the first time, you'll be able - to consult your clients on where to find audience targets with the biggest and fastest payoffs.
the trading radius of each store location. How target audiences are shared across media and individual media vehicles.
2. The Multi-Media Consumer

- Profile helps you help your clients spend their media dollars wisely. And their appreciation will be reflected in your share of their media budgets.

So clip and return the coupon, or call us at $1-800-62-$ BIRCH to be the first to secure The Winning Edge for your station.


# ;BIENVENIDOS AI <br> <br> GRUPO GANADOR! <br> <br> GRUPO GANADOR! (Welcome To The WINNER'S CIRCLE!) 


(Light Rock)


WUNO-AM
(News/Talk)

WIN Communications warmly welcomes Vice President and General Manager Reinaldo Royo and his excellent staff at Fidelity $951 / 2$, Noti Uno and Beautiful Music Services of San Juan, Puerto Rico. We are proud that you have joined our company!

## WIN COMMUNICATIONS INC.

 WHERE THE WINNERS ARE.WFID-FM/WUNO-AM/NOTI UNO, San Juan, Puerto RIco • BEAUTIFUL MUSIC SERVICES, San Juan, Fuerto Rico - WQAL-FM, Cleveland • WXTZ-FM/WIRE-AM, Indianapolis

- KBEZ-FM, Tulsa • WEBE-FM, Westport, Conn. - WEJZ-FM, Jacksonville
- INDIANA UNIVERSITY SPORTS RADIO NETWORK

WIN Communications, Inc., Walt A. Tiburski, President, Anthony S. Ocepek, Executive Vice President 1621 Euclid Avenue • Cleveland, Ohio 44115 • (216) 566-9466

## Introducing TheFour Tops.



At Edens Broadcasting, we've had our share of hits over the years. And now that wert one of * the four top radio groups in America, we've really made a name for ourselves.

But the truth is, we didn't get here alone. Our peers are the ones who voted for us as one of the "Most Admired Radio Groups." And our employees have worked very hard since last year-to move
us up from number six to riumber four.
Our thanks te all of you. Without you, we couldn't have become one of the country's most popular groups.

Edens Broadcasting

WWDEFM KOY AM KOY FM KKLQ AM
KKLQ FM St. Petersburg Tampa Richmond Richmond

Norfolk

San Diego

# Third Quarter Saleable Holidays 

## New selling opportunities for July, August, and September from Chase's Annual Events.

## JULY

■ National Hot Dog Month: To inform the public of new ways to prepare hot dogs. Emphasizes nutritious content. Tie-in with food vendors. More info from National Hot Dog and Sausage Council, 1211 W. 22nd St; Oak Brook, IL 60521.
$\square$ Be Nice to New Jersey Week (July 10-16): A time to recognize the assets of the state most maligned by comedians.

## AUGUST <br> - Beauty Queen Week (August

 1-6): Calls national attention to beauty queens and their value to the economy. Get local modeling agencies involved. Sponsor fashion shows. Tie-in shopping centers. More info - Richard Falk Assoc.; 147 W. 42nd St., New York, NY 10036.- National Smile Week (August 1-7): Pushing happiness. Go for breaking a world record for continuous smiling. Ideal for night clubs. Contact Guiness Book of World Records (212) 532-7160.

■ National Video Game Week (August 6-12): Recognizes the popularity of video games as entertainment vehicles. First year. Annually, the first full week in August. More info from Peter Piper Pizza, 4401 N. Mesa, Ste. 100, El Paso, TX 79902.

- Elvis International Tribute Week (August 13-19): To remember, honor and celebrate the life and career of Elvis. Contact Graceland, Div. of Elvis Presiey, Box 16508, Memphis, TN 30186.
- National Sports Junkie Week (August 20-26): Honoring sportscrazed individuals. Tie-in with sportinggoods stores. Sponsor: Foot Locker, Dawn Dankner-Rosen, 23 s Broadway, 4th Floor, New York, NY 10279.


## SEPTEMBER

- Cable TV Month: To celebrate the many cable TV artists and sta-
tions. Try tying in with cable stations; push membership on-air. Contact Richard Falk, 147 W. 42nd St., New York, NY 10036.

■ National Honey Month: Honoring the United States' 211,600 beekeepers, 3.2 million beehives, and 192.3 million honey bees which produce over 227 million pounds of honey each year. Excellent promotional tie-in. Night clubs and/ or restaurants. Some stations ask listeners to bathe in honey. Roll in mounds of money. They keep whatever sticks. More info from National Honey Board, Mary Humann, 9595 Nelson Rd., Box C, Longmont, CO 80501.

- National Clock Month: To promote the importance of increased use of clocks to the US consumers. Ideal reason to get jewelers on the air (to promote clocks and watches) or clock stores. This is their once a year event. Contact Clock Mfrs. and Marketing Assoc., 710 E. Ogden Ave., Ste. 113, Naperville, IL 60540.
- National Financial Services Week (September 3-9): To pat those employees on the back that keep our businesses financially healthy. Contact banks, loan centers, and Savings and Loans. Sponsor: Tuality Community Hospital, Joyce Curran, Personnel Mgr., Box 309, Hillsboro, OR 97123.
- Cookie Week (September 1016): Ideal for cookie retailers in the mall or shopping centers. Have bake-off. Info from Libertv Publishing Co., 440 S. "Federal Hwy., Deerfield, FL 33441.
- National Singles Week: To promote a positive image of being single, to recognize that all people were created to be single, and to help singles organizations publicize their events and recruit members. Sponsor Buckeye Singles Council, Jeanne Marlowe, Box 30856, Gahanna, OH 43230.


## -By Irwin Pollack

Next Month: Car Dealer Closes.


## ADAPTABILITY

How fast can your rep react to your needs? At HNWH, each Regional Manager is the specialist for his or her territory's stations -and has the authority to make crucial decisions. This decentralized style of management, one that enables us to adapt immediately to changing environments, is essential in today's highly competitive marketplace.

Adaptability-another aspect of the unbeatable combination that gives our clients a winning bottom line.


THE FACTS SPEAR FOR THEMSEIVES
HILLIER, NEWMARK, WECHSLER \& HOWARD $\triangle$ AN INTEREP COMPANY

New York, Atlanta, Boston, Chicago, Dallas, Detroit, Los Angeles, Minneapolis, Philadelphia, St. Louis, San Francisco.

## On

## Commitment...

"Personal Commitment to a job or a company is hard to find today.

At Durpetti \& Associates our clients.get the kind of commitment that comes from within. It means long hoursind personal sacrifice at times, but that's what a commitment to excellence is all about.

Our stations expect it, they deserve it, and we deliver it."

Cheryle Hangartner Regional Manager. San Francisco Office


## power Sales Jools

## Rate and Inventory Maximizers

## Five new ideas to boost rates, inventory and time that doesn't sell.

1. Employ the "buy now, save later" argument, reminding the prospects that rates are always rising. Salespeople may see the value in not presenting a rate card, thus painting the picture of constant fluctuation in demand. You may show them a specific example of how much rates can rise within a relatively short period of time.
2. Offer a more effective rate structure for advertisers willing to air commercials on a five or seven day rotation. This keeps end of the week and specific days open for those advertisers willing to pay a premium.
3. Offer an "Early Week In-Store Traffic Enhancer Program." Ideal for stations that experience heavy Thursday/Friday/Saturday inventory, but lighter on Sunday/Monday/Tuesday. Package what traditionally doesn't move early week. And, instead of calling it a "fire sale" or an "early week package," refer to it as an "Early Week InStore Traffic Enhancer Program." Helps them with more foot-traffic early week inventory. This one's win, win all the way.
4. Utilize your unsold inventory by tactfully soliciting businesses for advertising. Here's a sample script from a commercial airing on WMMZ-FM, Ocala/Gainsville, FL:
" Hi , this is Pat Johnson. If you are an owner or manager of a retail business in the Northern Florida area, don't start your second quarter without us. Advertising on 'Laser Hot' Z-93 is an ideal way to increase your store traffic, move more product, and increase bot-tom-line profit. And - for the cost of a page in the newspaper for one day - we'll give you two weeks of advertising. Call me right now; I 'm waiting for your call at (904) 6225600. We're WMMZ, the radio station getting you results with adults."

A few tips on making this work:
■ Only air commercial time that's unused inventory.

- Air announcements from 8 a.m. to $5: 30$ p.m. when somebody's at the station to receive the calls.
- Track responsé. Once you notice less than ten leads a week, change the copy.

■ Unisex names (i.e. Pat, Lee, Sandy, or Chris) work best. That way, once the calls are assigned to salespeople, it won't seem as odd when the name is different.

- Air more commercials over fewer days. At least five should air per day, or the response won't be as great.

5. Announce sales recruitment opportunities within your station. Great success has been reported from WVVE-FM, New London, CT. The station aired a written script that consisted of the following:
"If you are a salesperson driven by success, 'The Wave' wants you. We're looking for self-motivated self-starters who are interested in a sales career. We've got endless opportunities just waiting for you. Give us a call."

Have the sales manager's voice on the last 10 seconds. WVVE-FM's ended with,
"Hi, I'm The Wave's General Manager Karen Quinn. I'm waiting to talk to you right now at 5992214. WVVE is an equal opportunnity employer."

Tips on making recruitment spots more effective:
$\square$ Inform your present sales staff. Before the commercials air, let them know all about your station's constant effort to recruit top-billers and that no employee's job is in jeopardy.

- Post a "Position Available" notice in a common area of your station. This is a way of letting your other employees know of your station's desire to hire from within whenever possible.
$\square$ State in the commercial that, "all inquiries will be held strictly confidential."


## -By Irwin Pollack

Next Month: Radio Software.

## The

 Book
## The way to find the niche

## - Expert programming anaiysis plus listener feedback

- Intense focus on your station, your competition
- Custom-written reference manual
- No-nonsense Action Plan



## SHANE MEDIA

2500 FONOREN RO. SUITE 222 HOUSTON. TX. 77063
(713) 952-9221

The Programming And Research People

## THE PRICE OF GETTING PERSONAL JUST WENT DOWN.

When it's time to choose a computer system that streamlines your station's operation, price and user friendliness are two prime factors. Automated Business Concepts announces a substantial price reduction of the popular MAPS software, which now runs on your IBM-AT or AT Compatibles. This system provides complete integration of all your station's departments, without taking an entire department to house the hardware. Since the powerful MAPS software system didn't need to be rewritten to operate on your IBM-AT or AT Compatibles, you enjoy the same MAPS flexibility and efficiency that has been available to radio stations for over one decade. Management, Accounting, Programming \& Sales- MAPS. A whole new direction for your IBM-AT or AT Compatibles, and a better course for your station. Check off the reader service card in the back of this issue and we'll send you a free Systems Survey Checklist. For immediate action, call Susan McKellips for more details and personal consultation, at (619) 566-8920-Collect. Because the price of getting personal is often free.


The Radio Computer Specialists
10650 Treena St.. \#201. San Diego. CA 92131

$$
\begin{aligned}
& \text { NUMBER ONE } \\
& \text { IN TIME SPENT } \\
& \text { READING* }
\end{aligned}
$$



The one publication radio executives really read.
*1988 Managers Study conducted by The Research Group. For a copy call Jerry Del Colliano at \{609\} 424-6800.

THOUGHT STARTERS
How to Combat Competitor Attacks

- A new Top-40 radio station attacks your already successful CHR. Steal their slogans first. Rip off their contest ideas the minute they air them. The station with the large cume gets credit from the audience. The new station is viewed as "me-too," a big negative among easily-influenced youth audience.
- Take advantage of the competitor when they fire a high-profile personality. Hire that individual on a short-term basis for your morning program as a guest disc jockey. The publicity alone is worth the money paid to the temporary air talent.
- Give away a large cash prize. Make available money look bigger by giving it away as a bond. The giving away of million dollar lottery tickets can also enhance the image of the station. State "with 100 shots at a million bucks."
- Present a Free Music Weekend on a once-a-month basis. Drop all the commercials out all day on Saturday and Sunday. Present it as "continuous music... with the stops pulled out so you can hear how good the music really is." Bump all the commercials out on an overnight basis everyday. You can tout, "and later on tonight, 107 songs in-a-row."
- Oldies-based Adult Contemporaries can block an All-Oldies attack by emphasizing their Gold position. Play two 60 s in a row on a twice-an-hour basis. This gives you a better $60 \mathrm{~s} / 70 \mathrm{~s} / 80 \mathrm{~s}$ balance versus playing four 60 s spread out with one in each quarter hour.
- Usage liners. Actually go on the air and say how to use your product: "We're great to listen to at the office because we have music that everyone can agree on" or "We'll get you up and going in the morning and make you feel good all day" can lead individuals to use your station on more occasions.
-By Mike McVay


## Do the megareps

 reallyknow ${ }^{\text {....... }}$ where the world sers


You saw a lot of stories like this a few years back.

Only problem was, those predictions were self-serving. And they were dead wrong.
Today the megareps are yakking
about "new business development" as the key to our collective future. Or something called the "radio store" which sells everything from bartered syndication to wired networks.
Do they really know where the world is going? What do you think?

At Eastman, we don't make false assumptions.
Four years ago, we pointed out to our clients that $90 \%$ of all buys were four markets or less. If that were the case, how could unwired become $40 \%$ of our business? (It didn't, of course.)

We don't spend our time trying to predict the future. We spend our time servicing our client stations in the here and now.

Eastman sells stations independently, not meat market style like the megareps. Eastman trains its people to sell station value, not just numbers.

If you want predictions, call an astrologer. But if you want hard work and results, call Eastman at (212) 581-0800.

The alternative to the megarep.


# Hints on Hiring, Firing and Managing 

## Gary Edens reveals tips that helped make Edens Broadcasting the fourth most admired group.

Edens Broadcasting is an entrepreneurial group built around 60 percent number one stations in both Arbitron and Birch.

In 1946, Southern Broadcasting was started as a private company. Harte-Hanks Communications bought it in 1978 and turned it into a publicly-held company.

Gary Edens joined Southern as a salesman at WKIX-AM/FM, Raleigh in 1968. In 1970, Edens took over the position of GM at KOY-AM in Phoenix. And, in 1984 when Harte-Hanks sold the radio division, Gary Edens was head of the group interested in doing a management buyout. As a result, Gary Edens became the president of Edens Broadcasting.

Today Gary Edens is the chairman and CEO who runs a group of nine radio stations that has jumped from sixth to fourth in Duncan's most-admired radio groups.

RO: Radio has a reputation for high turnover, how are you able to keep employees?

EDENS: Edens has a policy of anti-nepotism. When I was hired, the one thing I was told that made me want the job is that I could make it to the top. As could any other company employee. I started out as a salesperson. And Michael Osterhout, who was named president in 1987, also started out in an entry-level position.

RO: What specifically does your company do when someone is in jeopardy of losing their job?

EDENS: If the person is a general manager then Michael Osterhout and I would visit him or her to discuss the problem. An attitude check is done where the employee's behavior is reviewed. A list is made consisting of effective behavior and maladaptive behavior the individual may be exhibiting. The GM is given some key objectives to accomplish. Behavior is monitored
until the GM is back on track. Using this procedure we have never had to fire a GM.

If an employee below the management level is not living up to our standards this same procedure is used by the employee's superior.

RO: You said that hiring is key. What does your company do to take more care that you are adding people with the right stuff?

EDENS: The hiring process is very selective. The best way to avoid hiring problem employees is to screen them out from the start.

A job candidate goes through several long interviews. During the interview we ask hypothetical questions like "What would you do if a competitor decided to come right at us with a promotion budget twice as big?" By asking different questions a person's beliefs and ethics are revealed. It is important that they closely match those of the company. If they do, that particular individual probably would carry out the company's goals.

When checking references we don't just check the previous employers but also what the competitors thought about the candidate's performance.

We make sure we hire people who are on the way up, not ones whose greatest glories are behind them. For example our PD Garry Wall in San Diego. The process to hire him took a full year. He was working at WTIC-FM, Hartford and had turned the station around. When we bought the combo in San Diego we offered him the job as PD. Now he is well-known in the business and we probably would not be able to hire him away today.

RO: What are some keys of your own personal management style?

EDENS: One important thing is to return telephone calls promptly. I myself take every phone call. Rarely are my calls screened. I get
many calls from people trying to sell me things but it is worth the impression that is given to industry people who call.

Whenever information needs to be passed on to my staff, I always do it verbally. People in radio are talkers not readers. Written memos can be misinterpreted, cold, crass and directional. Written memos are only used to congratulate or clarify something that was said during a meeting.

RO: What type of contact do you have with the station mangement?

EDENS: We have the usual semiannual retreats held for sharing ideas and making decisions. There are also separate meetings for PDs, promotion and sales managers.

Each month I make a conference call to all the station GMs. Each GM gives a five minute update of their market and a budget report. The call creates a positive form of peer pressure. It gives them a chance to brag to an audience. Each call lasts an hour and costs about $\$ 500$. The call is taped and a written copy of the meeting is typed up and sent to each GM.

I also visit the stations whenever possible. Getting to know people in person is very effective.

RO: What keeps people motivated at Edens?

EDENS: There is an employee stock option plan that benefits a wide variety of employees including management.

Recognition is also a way to keep people motivated. One incentive program we run is the President's Club. This is for salespeople who make their quotas. They are flown along with a guest for a long weekend with the Edens president to a warm resort area during the first week in February. Some trips in the past have been to Key West, Jamaica and Nassau.

A new program we are starting is Edens Pride. This involves employees voting for the person who exhibits the best exemplary customer service. The award is quarterly and involves receiving a sum of money and a plaque. The annual winner receives a trip possibly with the President's Club.
-By Linda Egerter


The latest ratings are out, and once again Bonneville Broadcasting System's Easy Listening format is the format that's in!

Audiences have realized that this is not yesterday's beautiful music. Adults 25-54 are responding to our bright, contemporary format-a format that's thoroughly researched and tested for maximum listening appeal.

Easy Listening continues to rack up hig audience* and revenue numbers among adults 25-54. All over America, stations are receiving good news like this:

## KSFI/Salt Lake City

Up from a 5.6 share in the Summer book to a 9.1 share in the Fall book. That's a $63 \%$ increase. \#2 in market.

## K0JY/Fresno

Best adult shares ever! Up from a 5.7 share in the Summer book to a 7.7 share in the Fall book. That's a $35 \%$ increase. \#2 in market.

## WXEZ/Chicago

Up from a 3.5 share in the Summer book to a 4.8 share in the Fall book. That's a 37\% increase. \#5 in market.

## KODA/Houston

Best adult shares in the last eight books! Up from a 4.5 share in the Summer book to a 6.6 share in the Fall book. That's a 47\% increase. \#3 in market.

## KEZK/St. Louis

Best Fall book since 1983! Up from a 6.6 share in the Summer book to a 7.7 share in the Fall book. That's a 1 /\% increase. \#4 in market.

## KBEE/Modesto

Up from an 8.9 share in their last book to a 10.5 share in the Fall book. That's an $18 \%$ increase. \#2 in market.
... and the good news continues in three dozen additional markets!

Any way you look at it, the Bonneville Easy Listening format is a proven money-maker. Low overhead. High profits. The combination of company stability, extensive national music research, and response to the changing marketplace has given Bonneville Broadcasting System a track record that turns our competition green with envy.

Get the latest fact-pack on ratings, profits, the longterm Easy Listening outlook, as well as our demo tape. Call 1-800-631-1600. It will be delivered overnight at absolutely no charge-and absolutely no obligation. Find out why, year after year, Bonneville's Easy Listening format has done it again and again, and again...

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# Rating Arbitron's New Diary 

## Ten top group executives turn the tables and rate the new diary. They love it. They hate it. They're not sure. Here's what they are worried about.

## By Linda Egerter

Last September 22, 1988 (for the fall ratings sweepl, 135 markets received a controversial, redesigned Arbitron diary. The COLRAM committee which helped design it predicted eventual results and radio stations, anticipating the substantive changes, adapted some of their programming strategies.

It was the first major change in the Arbitron diary since the summer of 1986 when the daypart diary was introduced.

This new so-called "soft-format" diary has no printed lines dividing dayparts. It is printed on a heavier paperstock using brighter colors like red, blue and purple. And the reading level has been reduced from the eighth grade to the sixth grade level.

One of the significant changes that spurred programmers into strategical changes in time for last fall's sweep was the addition of "at work" to the columns listing the "place" of listening. Formerly, the diary cited only "at home," "in a car" and "other place."

The soft-format diary was tested in the spring of 1987 with responses from 13,000 people in 20geographically dispersed areas. The response rate was greater than the old diary by 2.2 percentage points. Average Quarter Hour (AQH), Cume and Time Spent Listening levels were higher with the test diary. Of all demos, men 18-24 showed the greatest increase. Those gains were almost exclusively from 9 a.m. to 4 p.m. and away from home/other place or work. The comparisons were made with responses from the old diary which was also sent out.
"At work" entries outnumbered "other place" by a three-to-one margin in the test diary.

AQH ratings for home and car
listening remained unchanged from today's diary to the new soft-format diary.

But the "at work" and "other place" category went from a 4.1 rating to a 5.0 rating with the new diary. This was considered a statis-tically-significant increase.

Arbitron also changed a crucial box in the diary. It used to say, "If you did not listen to radio today please check here." Now "listen" has been changed to "hear a radio."

So that's the theory. The first rating periods are in, the question is were the changes an improvement?

Arbitron felt that the test results were consistent with actual results. Overall, few executives Radio Only questioned for this report were happy with the results.

Some were not sure - too early to tell. Others definitely don't like it.

More important is why. What follows is a straight-forward rating of the new diary by the major rep firms which do extensive research using the Arbitron numbers and influential group executives who pay large sums of money to buy Arbitron ratings and rely on them as an important sales tool in many markets. In addition, we've got the polarized position of Arbitron and its chief competitor, Birch Radio.

## ARBITRON'S OWN RATING

- Persons Using Radio (PUR) levels increased in fall 1988. Both overall and in a number of dayparts.

Overall Monday to Sunday, 6 a.m. to midnight average quarter hour PUR levels increased 0.2


The new "soft-format" diary is produced on a heavier, more expensive bond paper using brighter colors (red, blue, green) in hopes of attracting more responses.
points or 1.1 percent．Monday to Friday midday（ 10 a．m．to 3 p．m． average quarter hour PUR levels showed the strongest increase（1．1 points or 5 percent ．

Cume PUR levels increased in midday by 2.5 points or 4 percent compared with the fall 1987 sur－ vey．And，increased 1.0 points（ 1.3 percent）in the Monday to Friday 3 p．m．to 7 p．m．period．
－More＂away from home＂lis－ tening．Consistent with the test di－ ary，there was a rise in＂at work＂ and＂other place＂or＂away from home＂listening．

Arbitron found that comparing Monday to Sunday $6 \mathrm{a} . \mathrm{m}$ ．to mid－ night data from the 14 markets it continually tracks，a 0.5 point or 13 percent increase in the＂other place＂category occurred．The 14 markets that Arbitron tracks after each survey are Boston，Chicago， Cleveland，Dallas，Detroit，Hous－ ton，Los Angeles，New York，Phila－ delphia，St．Louis，San Diego，San Francisco，Seattle and Washington D．C．
$\square$ A rise in response rate．Overall the response rates are up an aver－ age of 0.3 points across 135 metros， from 45.0 in fall 1987 to what

Arbitron calls a new record of 45.3 in fall 1988.

Arbitron also found that the fall sample distribution more closely represents the population with increased responses from both young men and hispanics．

## BIRCH RADIO＇S RATING

$\square$ The new diary is being used to camouflage the effects of the origi－ nal daypart diary．Arbitron has made several changes in the past three years alone．In 1486 it intro－ duced the daypart diary along with several editing changes during this time．Now the new diary is being used to camouflage the effects of the daypart diary．

The new diary does not teach people to read and write（with reduced reading levels），it doesn＇t reduce the inconsistencies of col－ lusion in households or post－and pre－filling out．
－The new diary did not get Arbitron what it expected．It claimed the response rate would increase－it didn＇t．Album rock and CHR dropped－preliminary research suggested it would go up．

The diary has outlived its effec－ tiveness．Arbitron switched to
people meters for its television surveys，why not do the same for radio？

## KATZ＇S RATING

Many of the Time Spent Listen ing and Persons Using Radio changes visible in fall 1988 repre－ sent a return to stronger levels which existed before the daypart diary was introduced．For this rea－ son comparisons were done using data from the fall 1985 survey．
－Time Spent Listening for men 18－24 dropped．This contradicts the findings of Arbitron＇s test diary． Supposedly this was the demo to experience the greatest increase． Overall for $12+$ TSL is up．The largest gains were in men $25-44$ and women 25－34．
$\square$ AQHs are up．All cells gain cume（listening to radio）．The main reason for the increased average quarter hour shares are the changes in Time Spent Listening（TSL）．
$\square$ Persons Using Radio actually dropped after 6 p．m．For Persons Using Radio a significant jump oc－ curred from 12 noon to 6 p．m． Nowhere else．This shows the ef－ fect of two things：1）The old daypart diary artificially influenced


Arbitron introduced this daypart diary in the summer of 1986．It was felt that the thick lines between dayparts prohibited keepers from recording all of their listening．

# Everybody knows SCAs* have been profitable in Markets 1-50 

## SCAs are NOW profitable in Markets 51-150

## AT\&E

is now establishing a wireless, global, personal communications network. If you have a Class C or Class B FM station in one of these markets and otherwise qualify; and if you are willing to lease your 67 Khz SCA long term,

## COME AND SEE US IN SUITE 5-103 NO. TOWER LAS VEGAS HILTON

(We just might pick up the tab** for your trip to the NAB)
listening patterns; 2) The addition of the "at work" column and use of the word "hear" helped cause the daytime increases.

- Album rock and easy listening formats suffered from the new diary. Again Arbitron test results showed these two formats to have significant increases with the softformat diary. Factors other than the new diary, including the aging of the population and the increase in format fractionalization, also play a major role.
- AC and classic hits formats experienced the most increases. This is thought to be due to the increase in reported at-work listening.


## INTEREP'S RATING

Interep's comparisons were done using numbers from fall 1987. Many of the findings closely resemble Katz's. Here are some additional findings.
$\square$ Response rates did not go up. The rates were almost the same as a year ago and did not go up. There is nd way, however, to tell what the response rates may have been if the old diary were used during this time frame.
" "Other" listening is up almost 10 percent from fall 1987 . From 4.1 to 4.5 . It is assumed that the addition of the "at work" column is a factor.

- Almost all demos increased in AQH ratings. Contrary to Katz, Interep found the largest gains in women $35-44$, not $25-34$, and men $45-54$, not $25-44$. This could be due to the comparison to a different ratings period. Consistent with Katz, listening among men 18-24 was down (by 4 percent).
■ Easy listening shows losses compared to a year ago. But only when all markets are combined. Many individual easy listening stations did well, but overall they experienced a 6 percent drop in audience over the entire week.
$\square$ Urban contemporary and black stations off the most by seven percent. AC andoldies gained the most from fall 1987.


## EASTMAN'S RATING

Eastman claims its test results are significantly different from Arbitron's previous test results.

- PURs increased less than 2 percent for the top 25 markets. The test markets experienced increases
over the previous year in the 3.5 percent to 6.7 percent range.
- Younger demos had drastic decreases in listening levels. The soft diary was supposed to do the opposite. Instead teen listening fell 6.36 percent from the fall of 1987. And men 18-24 dropped by 3.2 percent. Consistent with Interep, the greatest increases were seen by men $45-54$ and women $35-44$, each with over a 9 percent jump.
- 20 out of 78 continually surveyed markets saw a decline in $12+$ PURs. Oklahoma City had the greatest drop of 8 percent. Nine markets had double-digit increases in listening. Raleigh came in first with an increase of 18 percent.

Here's what top group executives think about the new diary:

■ Shamrock Broadcasting - too early to tell. Shamrock President Bill Clark feels that one ratings period is not enough to make a judgement. Clark notes there was a significant drop in album rock shares. This isn't thought to be unusual since album rock experiences drops from time to time. As for the other format differences, formats have been known to move

## You count in the radio ratings!



Here's what we mean by "listening": "Listenini"'" is any time you can hear a radiowhether you chnose the station or not. When you hear a radio between Thursclay, May 28, and Wednesday, June 3 , write it down - whether you're at home, in a car, at work or someplace ekse.

When you hear a radio, write down:



The redesigned soft-formatted Arbitron diary features an added "at work" category, clearer instructions along with no daypart dividers and the word "listen" has been changed to "hear."

## DIMSICANIHD TO WIN:

## THE "MUSIC OF

When you combine celebrity guest hosts, live person lities, researched and tested programmirg, aulu surung promotional features you've हot much more than a for mat that saves money. WIN in your market. ellite is DESIGNED IOEE" promotional featureners and
"MUSIC OF YOUR redit card available to chases going to * A national "MOYL" A percentage of all purchay in key U.S. local affiliates! Our program is markets. promotions - Stations benable to local * National cruise promotion royalty fees payable to local "MOYL" cruises per year wit affiliates! travel discounts exclusively for

* National travel payable to local affiliates! 18 availwith membership fees Tapes, \& CD's - Series 1 throable to local * "MOYL" Albums, Tapes, with royalty fees payable to local
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## during any given rating period.

■ Emmis Broadcasting - definitely dissatisfied. Executive VP of ProgrammingRick Cummingsfeels the new diary is a big problem for CHR stations. CHR has always struggled and now it's been hit again with another problem.

The new diary promised a higher response rate. Response rates have dropped as much as 30 percent.

Itdues not include specific times. A listener can just draw a line through a daypart causing inaccuracies. In one market with over one million people, one demo received less than 50 usable diaries.

If Arbitron continues to use the new diary Emmis vows to reassess what it's now doing at its stations and will have to "learn how to play the game better."

- Noble Broadcasting - feels the diary has achieved its objectives. But more surveys are needed before any conclusions are made.

COO Norm Feuer claims that even though album rock and easy listening shares dropped, it is too early to say it was due to the diary. Other factors in the fall could affect the results, such as population estimates being changed and less diaries being sent out.

- Heritage Media - really no new listeners, just more listeners being recorded. President Paul Fiddick is skeptical about the new diary. It affects different formats in each market differently.

The new diary has enfranchised New Age. New Age has no more listeners now than it did in the summer. But the new diary reports the listeners better. Fiddick says, "It really makes you wonder how many problems there really are with the diary. This new one doesn't change the facts, it just reports them differently."

- Legacy - definitely a step backwards. President Carl Hirsch is very disappointed that Arbitron has taken an intransient position. Radio across the board has been hurt by the new diary. "Are we supposed to believe that people have decided to stop listening to rock and country? The research that companies pay for shows the shifts in audience that Arbitron indicates
are just not accurate."
$\square$ Stoner - the new diary has created a new culture. VP of Programming Smokey Rivers feels the new diary has found a way to capture passive 9 to 5 listening which inflates the numbers for AC and country stations. Stations will be forced to develop counter strategies against these box car numbers. We will have to learn about this new culture of 9 to 5 listeners to keep our stations not in other formats successful.
$\square$ Beasley - it's necessary to see a few more books. WXTU-FM, Philadelphia Program Director Bob Young doesn't think the new diary has caused any problems. Young's country station went down. But,unlike other country sta tions, he blames the football season. Young, "I went down to Laurel to look at the diaries and didn't see any problems. I feel it got results."
- Greater Me lia - it's a much better collection tool.VPRadioprogramming Julian Breen looks at the new diary as a great advancement over the daypart diary it replaced. There is much less confusion in the reporting, no convolutions. Respondents won't get better at taking down data. But Arbitron will get better at getting and computing data. The first thing Arbitron must do is work out a few editing anomalies.
- Sconnix - we must wait awhile to form an opinion. Sconnix President Randy Odeneal, "Some formats complained it's unfair to them. It could be the format, not the diary." The test results showed the new diary would benefit album rock stations. It didn't happen. But, there was no control this time to see how the format would have done using the daypart diary.

COLRAM thought it was best to remove the lines. All it did was cause diarykeepers to draw longer lines. You can't really tell whether the new diary is more accurate.
$\square$ Edens Broadcasting-it didn't hurt our stations. But President Michael Osterhout is concerned about the competitors that didn't get numbers in the past and now take great jumps.

It basically is too early to say how valuable the new diary is. In a year we can really see if it is.

It seems that cumes are up everywhere and more people are using radio. I am concerned about having the dayparts run together and the longer listening to AC stations.

Other industry voices concerning the new diary:

- Jhan Hiber. After reviewing 20,000 diaries, he reaches the same conclusions as the research companies regarding response rates, PURs and how formats are affected.

Responses were clearer than in the past. Diarykeepers followed directions better, making reading and scoring them more accurate.

Hiber found that Arbitron did a good job editing the diaries. He found no sloppiness and thought everything to be accurate.

■COLRAM Diary Design Chairman David Kennedy. The new diary was tested by both Arbitron and the NAB's Committee on Local Radio Audience Measurement (COLRAM). COLRAM supported the use of the soft-formatted diary to replace the old diary.

Overall, the diary achieved its objectives. We have a diary now that is a higher quality and is getting better, cleaner responses. There was also a significant growth in the "other" column.

As for the response rates remaining the same, it is too early to make conclusions. One explanation could be that response rates dropped across the board. Responses for Nielsen and other TV ratings were down. At least the new diary was able to increase slightly.

As for the complaints about album rock, CHR and easy listening dropping, the diary is only one factor. People should look for changes in the marketplace, both in programming and the demos. Also look at what the station is doing to promote itself. It's too easy to blame the diary when other factors are involved.

No changes are planned for the diary. When subsequent books are released and analyzed, new evidence will either support or refute these early findings.

## To Many Brokers The Most Familiar Part OfA Radio Station Is Its Lobby.

In fact, most people who broker radio stations these days have never had a meaningful job in one. They also don't have proper investment banking training.

## The Sandwich Effect

While many brokers purport to offer you segmented marketing, the reality is that if they get a better deal, yours
gets pushed down to the less experienced people in the shop.
It's a simple matter of overhead.
At Gary Stevens \& Co. we never take on more than we can handle, which assures personal attention.
That's why we do the most big deals for the best prices with buyers who can close.

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## How Ad Agencies Rate the New Diary

They like what they see, but they want to see more of it.

In theory, Madison Avenue likes Arbitron's efforts to revamp its weekly radio diaries. But in practice, ad agency media buyers say they'll wait a year or more before changing spot buying habits based on changes in the Arbitron results.

Skeptical media buyers at major New York agencies say they want to hear from their research departments who make a living combing the fine prin+ in lating books before embracing Arbitron's claims that new radio diaries are more accurate than the diaries they replace.

Madison Avenue wants to evaluate the diary changes much as they did the electronic "people meters" which A.C. Nielsen introduced two years ago to measure network television audiences.

D'Arcy Masius Benton Bowles Senior Vice President and Media Research Director Eruce Guerlich is warning media buyers to be cautious about acting on ratings fluctuations that may accompany the new Arbitron diaries.

Goerlich believes radio media buyers might have been quicker to act on diary changes if Arbitron consulted with them on the redesign. Goerlich, also head of the Radio Research Council of the American Association of Advertising Agencies, said Arbitron sidestepped the chance to include advertisers in the process.

Some of the early conclusions ad agencies have drawn:

- There's hope for the diary method. Ad agencies say they are impressed with Arbitron's claims of higher rates of compliance by diary keepers, particularly among the most careless and reluctant members of sample families adult males. Over time, that may play to the advantage of radio stations that consistently do better with Arbitron than with Birch.

But changing the minds of ad agency buyers who were turned off
by past Arbitron performance may be tough. Ogilvy \& Mather, one of the nation's ten largest agencies, is among many that rely solely on the results of Birch's telephone surveys to make spot buying decisions.

John Hunt, Ogilvy \& Mather vice president and associate director of research, said he'd have to be convinced the bigger radio audiences claimed by Arbitron really are the result of improved compliance by statistical sleight-of-hand.

- Increased in-office listening may not mean more ad business. But it could point the way to a strategy that will. The "check off" bux that Arbitron includes in the new diaries to record the number of people who listen to radio while at work may present an opportunity for programmers to tailor daytime formats to a working audience.

Creating a radio environment that's attractive to working listeners has a good shot at attracting more advertising dollars to offhours between morning and evening drive time. But media buyers probably won't be hooked by a pitch, based on the new diaries, that simply shows a healthy percentage of workers just happen to be tuning in. Unless the station has a story to back up the statistics, the numbers alone won't sell.

■ Diary or not - radio's ad share won't grow. No matter what Madison Avenue researchers and buyers ultimately conclude about the value of the new Arbitron diaries, it is not likely that ad agencies allocate dollars between radio, television and print. Spot buys and national campaigns coordinated by New York agencies are based on marketing strategies that have more to do with target demograph ics than gross audience measures.

Keeping that fact in mind, ad agencies advise stations to be on the lookout for more discrete trends
to spring from the new Arbitron diaries.

Does a particular format seem to gain or lose with the Arbitron changes?

Are there shifts in demographics that make a station look better for an advertiser peddling athletic shoes, office supplies or laxatives?

D'Arcy radio media buyer Janey Malone thinks that if a favorable trend holds up over a few books, media buyers will listen. She's already hearing from stations with tales to tell about the new Arbitron diaries. Not surprisingly, stations that sagged hate the changes and stations that bounced up loved them.

- Build presentations that educate advertisers about the diary changes. One Madison Avenue axiom is that the more an advertiser spends, the more he worries. The corollary to that rule is that most advertisers know they're wasting half their money. Trouble is, they don't know which half.

In real life, those observations mean big-spending advertisers expect some kinds of follow-up surveys to know which advertising vehicles paid off. That's one reason advertisers are reluctant to blithely accept Arbitron changes without close scrutiny - and perhaps the blessing of the client who pays the bills.

Dennis McGuire, radio buying supervisor at N.W. Ayers is wary of taking Arbitron changes as gospel unless his clients are converted, too. He says the magic word in advertising is "accountability."

■ Fresh pitch for local advertising. National ad agencies routinely book only with the first-or secondranked stations in a market or format, but local ad agencies could be swayed by one quirk in the Arbitron diaries. They are picking up more call letters from sample listeners. If that trend continues, lower-ranked stations could have something to talk about with local media buyers. Transient gains selected dayparts could add up to permanent improvements in ad revenues for stations with a sharp eye for drifting audiences.
-By Mike Meyers


AT LAST! You can enjoy the benefits of a seminar personally conducted by Chris Lytle without having to spend your whole day. Our test marketing confirms that managers want shorter seminars. FAST TRACK's new, late-afternoon format means less time off the street. A faster return on investment. This seminar is a must. Create new, big-dollar budgets. Stop fighting other stations.

- TAKE-HOME PRESENTATION: Why Radio is the Primary Medium
- Easy four-step system for getting your call put through to the big-dollar decision makers
- Magic: Exactly how many times to ask for the order
- TAKE-HOME BONUS: Five-minute, quick-fix anti-newspaper, anti-TV, anti-Yellow Pages presentations
- Tape these QUICK COMEBACKS: Exactly what to say, word for word, when a prospect says:
"I want to think it over."
"I want to test your station."
"TV costs less than radio."
"We rely on word-of-mouth."
"Another salesperson (your competitor) is handling our advertising."
- The best ways to win back clients who've had "bad experiences" with radio
- One-sentence answer for the secretary who says, "May I tell him what this is in reference to?"
- Demonstrate that your rates are not too high
- One question to ask before you say anything else
- NEW LIST: The ten most important selling concepts ever.
- FAST FACTS: Twenty-one updated facts about radio, advertising, marketing and your competitors to help you now.
- BONUS: Take home Chris Lytle's TOOL KIT, a complete set of all his forms, checklists and systems to help you sell radio faster ... And MORE
Fast Track starts strong and never lets up!


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Birmingham
Tues, Apr. 25
Ft. Lauderdale
Wed. Ap. 26
Cincinnati
Thus, Apr. 27
Milwaukee
Mon, May 1
Little Rock
Tuss, May 2
Kansas City MO
woo, May 3
Omara N NE
Thus, May 4
Davenport IA
Tuses, May 9
Buffalo NY
Wed, May 10
Boston MA
Tues, May 16
Sacramento CA
Wod, May 17
San Diego CA
Thurs, May 18
Phoenix AZ
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Austin TX
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ACT NOW!
The FAST TRACK
RADIO SALES RALLY
will NOT BE REPEATED
in these cities in 1989.
"PROMISE: The obstacles that sidetrack most radio sales caseers will be your stepping stones to the FAST TRACK." - Chris Lytle

You'll gain $3 X$ the information in $1 / 3$ the time at $1 / 2$ the going rate. Bring a tape recorder.

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## Has New Age Come of Age?

## A format that barely had a share of the market's audience just a year ago is now making a move upward.

Programmers have been dabbling with mixes of New Age and jazz music for the past few years, but without much ratings success.

Finally, in the fall Arbitrons, some impressive ratings began to show up. Take KQPT-FM, Sacramento. One year into the format and starting with a $2.412+$ share, their ratings improved gradually. In the summer of 1988 it went to a 4.3 and this past fall placed fourth in the market with a 7.0 .

New Age stations in other markets did not make such a sizeable jump, but still had their first really significant increases.

WNUA-FM, Chicago went from a 2.1 in the summer 1988 to 2.5 fall 1988 12+. KKSF-FM, San Francisco 2.2 to 2.7. In Dallas, KOAI-FM from 2.3 to 2.6. KTWV-FM, Los Angeles 3.0 to 3.3.

Some programmers think the new diary caused the surge in New Age shares claiming that there aren't any more listeners than before, they're just being captured with the new diary. But among programming changes on some stations were live announcers, a morning show, special promotions, new playlists, and TV campaigns.

Here are some of the changes that have led to the recent increases:
$\square$ New TV spots appealing to Yuppies. KQPT-FM credits its TV campaign during October and November of 1988 for its ratings success. The spot featured spokesperson Timothy Busfield from "Thirtysomething."

KQPT-FM was positioning itself using the phrase "making life in Sacramento better." busfield equalled this quality of life that the station wanted to portray.

KQPT-FM PD Tom Esbaugh wrote the copy for the commercial even before approaching Busfield. Busfield is involved with Sacramento's Children's Fantasy Theater for which he received an honorary award. This makes him a good spokesperson because he has a link with the community.

The spot is 30 seconds long. The first 22 seconds shows Busfield at several different Sacramento"landmarks." Busfield explains that he's been listening to the new station and that previously he couldn't get this type of music except on cassettes. Busfield concludes with "Get the Point" (KQPT-FM's positioner). The spot closes with an


KQPT-FM used a TV campaign with spokesperson Timothy Busfield to target the yuppie demo.
animated logo for eight seconds.

- Fine-tuning. KKSF-FM, San Francisco did not promote the station until its fifth book. The reason: It wanted to make sure the product was perfected so new listeners would keep listening.

KKSF-FM PD Steve Feinstein claims it was not one thing but several elements that contributed to the successful book. A serious marketing campaign for the first time, constantly cleaning up the rlay list and the fact that people are finally realizing there is a New Age station.

Feinstein does an overhaul on the playlist every few months. Every song is evaluated to see if it still fits the format. And new releases are continually added. Feinstein feels that each New Age station has a different sound according to the market. KKSF-FM does best playing an equal amount of jazz, New Age and vocals.

■ Changing the ratio of vocals to instrumentals. WNUA-FM, Chicago has increased the amount of vocals played an hour from three to four to seven to eight. Now it has up to five instrumentals an hour.

WNUA-FM PD Bob O'Connor found the station had a great cume but needed to get listeners to listen longer. The vocals added were smooth rock. Because Chicago has a high black population the station also plays some urban music.

- More promotion. WNUA-FM originally didn't do promotions because the audience was thought to be one that didn't like to be bribed to listen. The station tried offering a trip to Australia to see Sting in concert. It received 18,000 postcards in seven days.

WNUA-FM tries to do promotions with unusual prizes aimed at upscale audiences that New Age music attracts.

Cody/Leach Broadcast Partner Owen Leach explains that the format has experienced growth in both cume and time spent listening(TSL) across all markets. According to Duncan, New Adult Contemporary (Leach's referral to New Age) stations on air increased by 36 percent from summer 1988 to fall 1988. -By Linda Egerter

## More Call Letter Mentions

The new diary has catapulted stations toward mention－ ing their call letters more．How far is it likely to go？

Programmers will soon be tak－ ing a lot of heat from their general managers if they want to present music sweeps minus call letter mentions．

It＇s $n \bigcirc t$ that music doesn＇t sound good when it is segued back to back without interruption．

It＇s just not going to help get diary mentions．

In the past，jingles were used to heavy up on call letter mentions． They may be in the future，is well．

But there will be other ways．
Here are some tactics you＇re likely to hear：

■ Call letters into every song．It won＇t be long beforc stations will bedropping the two or three record sets that are devoid of call letter mentions．

Call letters will be used going into every song．Some stations have switched to this approach already． Others are gradually easing in that direction．

Among the ways of accomplish－ ing this added identification：

Having DJs say the call letters．
Using jingles every set or every other set with the DJ dropping call letters in the rest of the time．
$\square$ Call letters going into com－ mercial sets．Mike Joseph did this for years and a lot of PDs stuck their nose up at this tactic．But because of the pressures surround－ ing the new diary and the increased awareness that stations want to boost in－office listening，even the commercial sets will be preceded by call letters．

Either jingles or by DJs．Proba－ bly using the DJ makes more sense．
－Call letters between commer－ cials．Some stations are already doing this．If four units are sched－ uled，the DJs are directed to run prerecorded，fast call letter carts or quick positioners between the spots．

Quick is the key word．
Stations don＇t want to make their sets longer．They just want to get the call letters in more fre－
quently．Done like this the com－ mercial sets really move．
－Legal IDs in the set prior to the top of the hour．In the last com－ mercial set scheduled before the hour，some stations are running a quick legal ID－call letters and city of license－no positioners or slogans．

This serves as the legal station break and throws another mention of call letters in．And it also allows stations to sweep across the top of the hour with prerecorded posi－ tioners．

Positioners have taken on more importance to stations than just about any other element in their formats including the station break． That s why you＇re likely to see this tactic almost everywhice sonner or later．
－Positioners－recorded．One－ liners or positioners have been around for almost fifteen years． They have traditionally been de－ livered by on－air DJs on a live basis．

Now you can expect to hear DJs using modernistic production fa－ cilities to produce these position－ ers so they are absolutely perfect． They are becoming so important that nothing else will do．

All formats will be using them． The louder，more contemporary ones will use more computerized voice and sound effect production． But all formats will be able to util－ ize this new technology．

Positioners will be well－thought out and recorded in high fidelity．

The recorded positioners will be used as long as a jingle might have been used in the past．

The use of recorded positioners will also eliminate one of the big－ gest frustrations of PDs－that the jocks soon grow weary of selling the positioners with the same in－ tensity and conviction that the PD intended them．

Recorded positioners will solve that problem．

■ Reduced DJ presence．You may recall the debate several years
ago as to whether the jockless sta－ tion would be a thing of the future．

It appears it will not．But it also appears that a reduced presence is likely．That is，a new schedule for talking and relating－one that should meet with favorable reac－ tions from listeners．
－The new rule of thumb：re－ corded positioners vs DJ patter．In short，a recorded positioner will be scheduled every other song．The DJ would then be＂live＂alternately．

This does not mean that the DJ could make up for the lack of talk－ ing and talk more．

In present situations where this approach is being used the DJ some－ times simply sells the call letters or slogan live and says nothing else．

Obviously these rules bend with the morning show，but are strictly adhered to from middays on．
－A positioner library larger than a supply of jingles．This new approach requires a lot of different production and positioner pieces that rotate basically evenly．

Just as with jingles，it＇s not beneficial to play the same recorded positioner all hour long．So sta－ tions will be keeping a stash of recorded positioners，playing them in order and keeping them fresh．

The most effective ones will remain while the less effective ones will be targetted for replacement．

WIOQ－FM，Philadelphia PD Mark Driscoll uses extensive re－ corded positioners．

His most popular is one his jocks use every time a commercial set ends and music begins．

It features Driscoll saying， ＂What the hell，here＇s anotherhit．＂

Stations and their programmers have tried to stop saying call let－ ters between songs let alone be－ tween commercials，but in a com－ petitive battle－hit record for hit record－there is a new breed of PD betting it will blow stations that refuse to adapt right off the dial．

Not to mention what it＇ll do to their ratings．

The stakes are high and many group executives think that if an error is going to be made，it will be on the side of more call letter iden－ tification．－By Jerry Del Colliano

# SMN's Believert IMs Redas 

 Z-ROCK$100 \%$ of THE SMN's WAVE STATIONS ARE UP IN RATINGS SINCE FALL ' 87 !
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KSWV FM SAN IEGO KGRX-FM PHOENIX
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## PD Sharing

## Have Gary Edens and Norm Pattiz started something by agreeing to share a PD? Can it help your station save a valuable prozrammer or help you steal one away?

It's certainly unique.
Maybe unprecedented.
When Scott Shannon decided to bolt Malrite's WHTZ-FM, New York to help Westwood One put newly-acquired KIQQ-FM, Los Angeles on the map, his $\$ 15$ million multi-year compensation package wasn't the only shocker.

In need of a top-notch programmer, Westwood One's Norm Pattiz talked one of the top CHR PDs into leaving his number one rated station, but not really.

Pattiz and Edens Broadcasting President Gary Edens worked out a deal that will allow Pattiz to get WRBQ-FM, Tampa PD Randy Kabrich, and allow Edens to keep him at thesame time.

Patuiz moves in bold strokes. Taking on the CHR market in the second largest American city. Opening the checkbook until it says ${ }^{\prime \prime}$ aah " to tttract Shannon. And, finding a way to get a PD who can help Shannon pull it off.

Kabrich wasn't anxious to leave Edens where he has enjoyed success, ratings in the double digits and a corporate culture that makes it easy for PDs to work there. Yet the Pattiz offer was LA. It was a lot of money. It's the kind of challenge PDs find hard to turn down.

Kabrich thinks of himself as a person who starts up radio stations, and those stations that he has turned around include WAVA-FM, Washington, DC from AOR to Top 40; WDCG-FM, Durham, NC to the number one station in its market; and WROQ-FM, Charlotte, NC from AOR to top 40 and the number one station in its market.

Here's the deal:

- Kabrich remains "long distance" PD for Edens. He'll move to Los Angeles to supervise the startup of KIQQ-FM (now called KQLZFM). His deal is to monitor WRBQFM when he is in Los Angeles and when he is in Tampa, he will be able to hear what's going on at


Programmer Randy Kabrich (at Los Angeles' Skybird Aviation) intends to fly between KIQQ-FM in Los Angeles and WRBQ-FM in Tampa several times a month.

KIQQ-FM in the same way. Technology is helping to make this space age deal possible. There are also fax, phone, and Federal Express. He'll commute between the two cities a couple of times each month to satisfy both sides. Edens has the highly qualified Mason Dixon in place in Tampa. Without Dixon, perhaps this arrangement could not have had a chance.
$\square$ Kabrich handles operations at KIQQ. Scott Shannon says that Kabrich is the perfect person for operations manager because "he knows what a Scott Shannon station should sound like." Shannon wanted Kabrich for operations manager more for Kabrich's knowledge of music research the calls Kabrich one of the foremost figures in that category) than what Edens calls Kabrich's "intuition about picking the hits." Kabrich will oversee all research, help in programming decisions and work on KIQQ-FM's image by possibly setting up events like the concert he arranged for WRBQ-FM's anniversary. Kabrich had contacted George Michael and had him play -WRBQ-FM was the only radio station in the United States, claims Kabrich, that George Michael worked with while on tour. Kabrich will also have a say in decisions about KIQQ-FM's new freeform rock hits format.

- Both companies pay Kabrich's salary. Kabrich, Edens and Edens President Mike Osterhout signed a one-page letter of agreement for which there is an out for Kabrich if he becomes unhappy with the job. The sides believe this arrangement will be less expensive than spending money on a program director for each station. Edens, however, will not receive compensation for sharing him. No "draft pick" or future considerations.

This may not be an arrangement that will work for everyone, but GMs will be watching it closely. It's possible that in the future, when a smaller market loses a talented PD to a larger market, this type of deal might be something to smooth a talented PD's eventual departure for the station that gave him or her the chance. $\#$

## NOW On SAYHFTMTLHFH

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MUSIC OF YOUR LIFE has begin "ive distith excitria satellite." This latest milestone combined wit ing format improvements makes MUSIC OF YOUR IIFE one of the most talked about formats in America! We've been re-mastering, updating, a feed originates fecting, and we're excited! Otudios and provides MUSIC from Transtar's Hollywood sth a 24 -hour major market, OF YOUR IIFE listeners With Major air personalities, su-"numbers-oriented" format. seted news and unique properstar guest celebrities, targeted listeners a finely-tuned version of our industry's most suche 90's. You get gli of classic pop format, fas this plus reduced operatin in special incentives for signing If you are interested in Sranstar Vice President/Afnow, contact Neil Sargent, 1204 . He'll tell you how your filiate Sales at 1-800-654-3904. tion can be part of the bis picture for mus you'd expect.

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# Eazy 101's 25-54 ratings are going up and up with "Special Blend.' sm. 



Eazy 101, Philadelphia abandoned instrumental Beautiful Music to go with today's Easy Listening format. Transtar's Special Blendsm is all soft, popular vocals blended just right. . .and it's the answer to deteriorating 25-54 shares for more and more broadcasters.

If your trends in the "Money Demos" don't look like Eazy 101's, find out about Transtar's Special Blendsm. right now. Call Neil Sargent at 800-654-3904



[^1]
## How to Get In On the Latest Subcarrier Leasing Boom

## A new company is offering stations a chance to make easy money with no investment or costs－a wristwatch pager activated by your subcarrier is the reason．

Earning extra revenue by leas－ ing subcarriers has long been ex－ clusive to larger markets．

That is in the process of chang－ ing now as a company called AT\＆E will be targetting markets 51－131．

AT\＆E will be offering a Dick Tracy－type wristwatch to make the subcarrier usage even more attrac－ tive．It＇s a Receptor System wrist－ watch to be tested and marketed later this year．

AT\＆E has developed a service that is in the process of leasing FM subcarriers from stations in the top 50 markets，with 64 affiliate sta－ tions from broadcast groups like Gannett，Pyramid，Sconnix and Noble already signed on．Here＇s a look at this futuristic device and the earning potential it will be bringing to new stations：
－The watch is＂rung＂by the subcarrier．A caller can transmit messages using the telephone．The message is sent through telephone lines to a computerized AT\＆E clearinghousc，and then sent on to an FM station for broadcast over a subcarrier．The message then ap－ pears on the subscriber＇s Receptor wristwatch．

For example，your son is at a baseball game and you are running late to pick him up．There is no phone available．You dial the Re－ ceptor Clearinghouse and punch your message into the phone：＂Dad will be late 15 minutes．＂Your son will get the message over his Re－ ceptor wristwatch and know not to leave without you．

The device works like a doctor＇s pager，but it is not as bulky or an－ noying．The wearer of the watch can press a button to be alerted to messages by a single beep，or he or she can rely on the screen of the watch for messages．The watch numbers each message，so they can be retrieved from storage．

If the wearer feels that he or she
has missed a message by shutting the watch off they can call the clearinghouse to receive it．
－No perceivable effect on FM stations＇broadcasts．According to Joe Meier，director of network operations at AT\＆E，the FCC has said that the Receptor System has no perceivable effect on the FM stereo．AT\＆E says that the most that can be lost from the FM sta－ tion when the Receptor System is in use is a half db of power which is inaudible to the listener．

Gannett＇s Director of Engineer－ ing Paul Donahue says that cur－ rently the system is in use at KNUA－FM，Seattle，and there have been no problems．He says，how－ ever，that Gannett is reviewing the system in four of their other mar－ kets，and it is too soon to tell it will be perfect in every market．
－Zero cost to stations．About all a station may lose is the half db of power that the station gives up for the subcarrier broadcast．Sta－ tions receivepayments from AT\＆E in return for long term leasing of the station subcarrier．They have

been paying stations during the testing period．
－Seiko will produce the watches．AT\＆E Network Direc－ tor for Broadcast Services Don Bybee says that the company wants the Receptor System to someday be as common as the telephone． The wristwatch will appeal to ev－ eryone and make consumer con－ tact more accessible．AT\＆E has signed a 15 year contract with Seiko to produce the watches．

Leasing of subcarriers has noth－ ing to do with whether a station has top ratings．For AT\＆E it＇s the signal that counts．

Station executives can expect two to three FM stations per mar－ ket to enter deals with AT $\& E$ and as many as six in larger markets．

Each station can carry 500,000 subscribers of the system．For more information，call Joe Meier at（415） 951－1575．－By Cheryl Pientka


This watch to be manufactuered by Seiko is the reason AT\＆E is aggressively looking to lease subcarriers in the top 131 markets．Messages are broadcast over the subcarrier from one Receptor watch to another．

## How to Help Retailers Sell Better in the Store

## A new display system that stations can help their clients plug into for the cost of a schedule promises to add appeal to local clients.

Of all houswares purchased, 80 percent are based on an in-store decision while 65 percent are based on impulse according to Adweek's Marketing Week. Retailers are aware of this. Stations are becoming increasingly aware. And, they're beginning to do something more competitive.

In the past stations have offered shelf talkers to attract shoppers to different products. Now, a company is mass-producing displays making them available to stations.

What they hope to do is approach different businesses and manufacturers to buy an ad schedule which includes point of purchase displays. The Retail Display System is being offered by Chris Beck Communications (818) 594-0851.

Here's what the retail display system is all about:

- Floor and counter displays and shelf talkers. Each package deal comes with all three. The pieces are colored in a standard royal blue. A station receives customized headers to place on the displays.

The size of the free-standing floor display is approximately four feet high and one and a half feet square. Counter display: ten inches square and 16 inches high. And shelf talkers are four and a half by six inches. Counter and floor displays have inserts for product logos.

- Either a "Starter System" or "The Major Market System." The Starter System includes 100 customized headers and free-standing floor displays, 100 customized headers and counter displays and 200 shelf talkers. This package costs \$2,977.

The Major Market System has double the amount of displays than the Starter. Cost: $\$ 4,677$.

The package can cost up to $\$ 600$ more if a station wants special colored headers other than the standard royal blue and white.

- System Selling Guide and

Point of Purchase Calculator included. The Selling Guide provides salespeople with different techniques to use for selling the display campaigns. Techniques like suggested themes and events, how to reduce retail cancellations, and suggested pricing per store.

The POP impact calculator can be used to get accurate estimates of how many people a campaign will affect. The calculator looks like a slide rule. By plugging in the number of displays and duration of the campaign, a figure for "exposures per day" can be arrived at.

- 13 week in-store display "lifetime." After a campaign the displays can be reused. Stations who have used the system most times don't reuse them since they've been in the stores for at least four weeks and most times up to 12 weeks.
proval of the artwork.
The Retail Display System has already been sold in nine markets: Chicago, Denver, Detroit, Miami, Milwaukee, Portland, Salt Lake City, Seattle and Tampa.

KRXY-FM, Denver has been using the system for a few weeks. It has put together a campaign with area 7 -Eleven stores using the floor dispays. KRXY-FM GSM Mark Thomas has just put in a request to order another Starter package. The station is now pursuing manufacturers and plans on putting all the displays to use.

WMIL-FM, Milwaukee just received its shipment of displays. The station wanted to design headers that include the station's logo along with the client's. WMIL-FM GSM Chris Staunich explains that Chris Beck Communications doesn't offer this type of service. The packages offered are based on mass production. It would not be cost efficient for Beck to provide this service. So what Staunich did was have the headers printed up locally by trading out airtime.
By Linda Egerter

- Market-exclusive. Stations are protected for six months following the date of shipment since most campaigns do not last longer. Participating stations have first refusal rights.


## Delivery

 time: Two to four weeks. Displays are mass produced and usually always in stork. This enables most stations to receive their orders in only two weeks. Within the first seven days after an order is placed 50 percent of the payment is due. Final payment is due upon ap-

The Retail Display System offers stations packages of floor, counter and shelf displays that attract attention to clients' products.

# Remember those $1 / 3$ page strip ads we ran just afew months ago? Well, in case you're wondering why we had to go to a full page... 

WSUN/WYNF Tampa • WRXL/WRNL Richmond • KZLA/KLAC Los Angeles • WKCI/WAVZ New Haven • KXKL Denver • KFOG San Francisco • WRDU Raleigh • WHO/KLYF Des Moines • WBAL/WTYY Baltimore • WHDH/WBOS Boston • KIRO Seattle • KONO/KITY San Antonio - WSRS/WTAG Worcester • KZZP Phoenix • WRBQ Tampa • KXXR Kansas City • WLAC Nashville • WHYT Detroit • WQHK/WMEE Ft. Wayne • WHCN Hartford • WPEN/WMGK Philadelphia • KXXY Oklahoma City • KQQL Minneapolis • WRVA Richmond • WNDR Syracuse • KXTZ Las Vegas • WAKR Akron • KKOB Albuquerque • WAPW Atlanta • KZFX Houston • WFYR Chicago - KFDI Wichita • WBLI Long Island • WEAT W. Palm Beach • WEZF Burlington • KMGC Dallas • WMAZ Macon • WSNX Muskegon • KRBE Houston • WHTQ Orlando • WNCI Columbus • WHEN/WRHP Syracuse • WYEZ South Bend • WICC Bridgeport • WKKN/WKMQ Rockford • KCFX Kansas City • WCHV/WWWV Charlottesville • WLWI Montgomery • K101 San Francisco • WRMX Nashville • KSAL/KYEZ Salina • WCKZ Charlotte • KHYL/KAHI Sacramento - WXTU Philadelphia • WIL St. Louis • WWVA Wheeling • KSSN Little Rock • KDAY Los Angeles • KING Seattle • WWLI Providence • CKLC Kingston, Ontario • KXLK Wichita • KLTR Houston • WNAW/WMNB No. Adams • WALK Long Island • WUSY Chattanooga • WMXJ Ft. Lauderdale • WGH Norfolk • KLUC/KRSR Las Vegas • WNBF/WHWK Binghamton • KOEL Oelwein • WNBC NYC • KLUV Dallas • KXTP/WAKX Duluth • WNIC Detroit • KRPM Seattle • WSJS/WTQR Winston-Salem • WOGL Philadelphia • WZEZ Nashville • KHAT Lincoln • WSNE Providence • KLEO/KZSN Wichita • WOFX Cincinnati • WRXK Ft. Myers • WWMG Charlotte • WSBA/WARM York • WCUZ Grand Rapids • KCIX Boise • WGY Albany • WYAV Myrtle Beach • WQBA Miami • KWSS San Jose • WYRK Buffalo - KFKF Kansas City • KMJI/KRZN Denver • KHLA/KLCL Lake Charles • WGSM Long Island • WHEB Portsmouth • WEOK/WPDH Poughkeepsie - WMXP Pittsburgh • WHBY/WAPL Appleton • WMAY/WNNS Springfield • RADIO 702 Johannesburg, SA • WGEE/WIXX Green Bay • WCKY/WWEZ Cincinnati • KELO Sioux Falls • WCVU Ft. Myers • WGIR Manchester • WCRJ Jacksonville • KNST/KRQQ Tucson • KSO/KGGO Des Moines • WSHE/WSRF Miami • KISW Seattle • WOWW Pensacola • WZZU Raleigh • WMFX Columbia • KQKS Denver • WKML Fayetteville • WRRM Cincinnati • WYSY Aurora • KSKS/KVLT Tulsa • WSVA/WQPO Harrisonburg • WMAG High Point • WTNT Tallahassee • WFTC/WRNS Kinston • WBBG Youngstown • KZVE San Antonio - WARM/WMGS Scranton • WTSO Madison • WFON/KFIZ Fond Du Lac • WSAR Fall River • WTRC Elkhart • WZFX Fayetteville • WWKX Tupelo • WPTF/WQDR Raleigh • WKZL Winston-Salem •

[^2]

## Now Via Satellite，Radio Sales Seminars

## Starting soon you＇ll be courted to become a network affiliate－not for radio，but for a new every other week TV training session for your sales staff．

If TM Communications gets its way，salespeople will soon have the opportunity to attend a series of radio sales conferences－with－ out leaving their station．

Sales Link／Encyclopedia of Ra－ dio Sales will ultimately involve top sales consultants，trainers and motivators．These experts are now being recruited for the 26 one－hour video seminars which will be broad－ cast by satellite to your station．

Sales Link is still in the develop－ mental stages，but here＇s an elev－ enth hour look at what you may soon be offered：

■ One hour TV sessions via sat－ ellite．Each one－hour program can be divided into two half－hour parts． The format of each program will most likely be in three parts：

A proximately one half hour will reature a prominent sales con－ sultant or expert giving a topical sales lesson of his or her choice．

In the second section，a repre－ sentative of the retail world will talk about what retailers need and want from radio advertising．

The third section will present a
prominent spokesperson with re－ ports on up－to－the－minute ideas， hot trends，new technologies， goings－on at the RAB and NAB， conventions and seminars．

Among the topics to be covered： promotions，attitudinal exercises， marketplaces，combining direct mail and telemarketing，copy－ writing，developing presentations， co－op and vendor fund develop－ ment，time management，spec spot development，vertical market proc－ esses，and more．

■ How the trainers will be hired． Nationally－known speakers are being sought as recruiting proceeds． One thing is for sure，the speakers will not be doing it for the money． There is none．Only expenses and maybe some research reimburse－ ment．A commitment of two days is being requested in Dallas for production．TM thinks it will gather a number of major attrac－ tions because of the exposure．So far，it hasn＇t revealed a list of the speakers，but a few major names have decided to turn down the re－ quest to work for free．Neverthe－


TM Communications＇Marketing Director Bob May，VP Dave Tyler and President Don Turner with a satellite dish that will soon receive their Sales Link video seminars．
less，it is banking on publicity－ conscious experts to make this venture work．

Despite the opportunity for a consultant speaker to interest client stations or a retailer to at－ tract customers，TM insists that these sales lessons will not become commercials．The main priority is to provide an informational，moti－ vational service for radio sale－ speople．

■ How to hook up with satellite sales．The programs will be broad－ cast from a television facility in Dallas directly to subscriber sta－ tions with a television satellite dish．

The program will be broadcast one day during the week at a rou－ tine time．Salespeople can watch the program together and hold a discussion afterwards．The program can be taped for those unable to attend or to build a video sales library for future reference．

Stations with only a standard radio satellite dish can buy a con－ verter device that allows reception of the television satellite signal at a given time．The device costs around $\$ 200$ ，and this investment is the station＇s．

Stations without tne necessary equipment can receive the semi－ nar on videotape two days after the satellite broadcast．Salespeople can watch the tapes at their conven－ ience，together or separately．No extra cost is charged for this vide－ otape option．
－What the series will cost．The tentative yearly cost for the 26 programs is between $\$ 3,600$ for the largest－market stations to \＄1，990 for smaller markets．Monthly pay－ ment plans can be worked out with a ten percent downpayment．Vari－ ous discount plans such as a char－ ter membership discount for the first 150 stations to subscribe will be available．
－When it will be available．The program will be officially intro－ duced at the April NAB Conven－ tion so presumably the start date will be in May if 100 subscribing satellite sales stations are aboard．

Sales Link seminars will not be market－exclusive．
－By Bridget McQuate


# A CHECKLIST YOU CAN USE TO HIRE YOUR NEXT CONSULTANT OR, FIRE YOUR PRESENT ONE. 

Consultants come and go.

And what happens between the time your consultant leaves and comes back again can be the real measure of success. Or, of rapidly lost ground.

You already know how fast the competition can throw a block at your latest program-


Mike McVay has been paying attention to the business of consulting long enough to have one of radio's most impressive ratings track records. ming strategy. And how quickly market conditions can change affecting everything from your lobby to the newsroom.

That's why when we leave you with a game plan, we know it must be constantly monitored and fine-tuned. How else can you stay current? How else are you going to set trends?


Charlie Cook part of the MrVay team, has his own list of spsciaities like Adult Contemporary, Country, Centemporary Hit Radio and Nostalgia.

We also believe attention to the problems as well as the details pays off.

The list above shows just how much attention we think is necessary for your stution to continually improve and prosper.

As you might expect, stations we already work with are very familiar with these procedures.

They're also familiar with the benenits that come from taking the time to follow them.

If someone is not spending enough time making your station a success, show him this list. Or, take the next step... then think about calling us.

[^3]
## How Interactive Telephones Will Revolutionize Your Station

## Marketing，programming tie－ins，sales，couponing will soon impact on stations．Here＇s what you need to know．

Limits of communication be－ tween radio programs and listen－ ers are being stretched by a part－ nership between Westwood One rddio programmers and 900 Serv－ ices interactive telephone systems．

Audiotex，the new division，pro－ vides further evidence that inter－ active telephone communication is arriving．The agreement speci－ fies that Westwood One provide the informational programming， and 900 Services－a division of West Telemarketing－provide the necessary hardware，software，tele－ phonic interconnections and staff of 525 operators to service the calls． Westwood One is betting that this partnership means unlimited new options to get listeners involved． And that means more advertising．

Audiotex is under development， but here＇s a first look．
－Informational services tie－in with programming．The audience will be able to get information on demand．Listeners can call from any tone dial phone and listen to traffic information，weather re－ ports，event schedules as well as recorded messages from entertain－ ment personalities．Thousands of people will be able to call Westwood One programming＇s Casey Kasem＇s entertainment reports－simulta－ neously，meaning you catch it at the beginning every time．

All these services will be adver－ tised on Westwood One＇s national programs，carried on 5，000 stations across the country．The informa－ tion services will be tied－in to programs or to a sales strategy．

A service for a radio program might be a news hotline sponsored by a news show．Listeners could call an 800 or 900 number for local news in any city，in the country． After dialing the number an－ nounced on the program，a recorded voice will ask them to punch in the area code for the location they seek． A selection of topics will be offered
for which they punch another button．For example，＂press 1 for local traffic， 2 for weather， 3 for news．＂This type of service can be sponsored by an advertiser but is really a function of programming．
$\square$ Customized sponsored tele－ phone campaigns．Other informa－ tion services can be designed spe－ cifically for an advertiser．A com－ puter company，working with Audiotex，could design a program to help callers decide which com－ puter to buy．An advertisement for the company and the 800 or 900 number will be played on the air． Callers will press buttons to nar－ row down which computer sys－ tem，offered by this particular company，is best for them．Further incentives to come into the com－ pany＇s store can be made by offer－ ing coupons to callers．

■ Electronic coupons．At the end of a sponsor＇s phone service，call－ ers will be asked to leave their name if they want a discount cou－ pon sent to them．They can either state their name at the beep，or be connected with an operator who keypunches the information．

Meanwhile，more information is being gathered about exactly who and how many people are calling．
－Contests and promotions that involve listeners．With 800,900 numbers，listeners can interact with contests，promotions or polls， giving opinions on music or issues， or participating in a contest．In turn，the station gathers informa－ tion about listeners．And not just address and age，but the music or products they like，where they stand politically，what their dream prize is，where they eat and shop．

Every button a caller presses is recorded by computers and deliv－ ered to each station on which Westwood One programs are aired －even while the program is air－ ing．Interest level curves can be made by asking listeners to rate a product or program from 1 to 5 ．

The costs for 800 numbers are paid by Westwood One．The 900 numbers are paid by the caller， costing about 50 cents to $\$ 1.50$ per minute plus a service charge．Each telephone program will have an in－ dividual Audiotex project manager who will hire writers，voices，etc．

Audiotex Director Stu Goldberg predicts a re－shaping of the rela－ tionships between radio programs and advertisers into closer，more mutually beneficial partnerships．

Interactive phone systems are not all utopia．Just loaded with promise．－By Bridget McQuate


A staff of 500 operators stands by to handle thousands of calls that will come in as radio stations gear up for interactive telephone communication．

# SUPERGRID. OUICK RELIEFFOR THOSEREACH ANDFREQUENCY HEADACHES. 

## Radio Across-The-USA ${ }^{\text {r }}$

TM. $\Perp$


## BIRCH MONTHLIES

FORMAT $0 / \mathrm{N}$ N/D D/J $\begin{array}{llllll}\text { KASE-FM } & C & 15.2 & 14.0 & 15.2\end{array}$ $\begin{array}{llllll}\text { KLBJIFM } & A & 13.3 & 14.6 & 12.0\end{array}$ $\begin{array}{lllllll}\text { KBTS-FM } & \bar{R} & 10.8 & 10.7 & 11.9\end{array}$ $\begin{array}{lllll}\text { KKMJ-FM } A C & 7.7 & 10.3 & 8.4\end{array}$ $\begin{array}{lllll}\text { KHFI-FM } & R & 6.5 & 7.5 & 7.0\end{array}$ $\begin{array}{lllll}\text { KEYI-FM } & \text { AC } & 6.1 & 6.4 & 5.9\end{array}$ $\begin{array}{lllll}\text { KUT-FM } & P & 4.4 & 5.1 & 5.3\end{array}$ $\begin{array}{lllll}\text { KLBJ-AM } & \bar{N} / T & 4.1 & 44 & 4.9\end{array}$ $\begin{array}{lllll}\text { KPEZ-FM } & A & 4.5 & 3.7 & 4.8\end{array}$ $\begin{array}{lllll}\text { KOFX-FM } & \mathrm{C} & 3.9 & 3.9 & 3.8\end{array}$

| Baton Rouge | BHAGH MONTHLIES |  |
| :---: | :---: | :---: |
|  | format | O/N N/0 0/5 |
|  | $\underset{\substack{\text { Kox } \\ \text { WFMEF-FM }}}{ }$ | 144 105155 106 11.2121 |
|  |  | $\begin{array}{crr}13\rangle & 110103 \\ 122 & 10397\end{array}$ |
| -rician | Wxok-AM ${ }^{\text {B }}$ | 122   <br> 63 6.8 97 <br> 80   |
| $\bigcirc$ | WKNLEM WTCE-M W | 67 84 80 <br> 35 44 56 |
|  | wCKw-m A | 35 4 56 <br> 67 5.5 44 <br> 37 4  |
|  |  | $\begin{array}{llll}37 & 36 & 39 \\ 10 & 16 & 21\end{array}$ |



| Birmingham | BIRCH MONTHLIES |  |
| :---: | :---: | :---: |
|  |  |  |
|  | WKXX $\times$ FM |  |
|  | WEEN - FM WAPL FM | 128 127 123 <br> 132   <br> 135 117  <br> 18   |
| -9, $x^{2}$ | WZRR-FM A |  |
| Fint [-1 | WERC-AM ${ }^{\text {NT }}$ | 11.0 10.4 7.8 <br> 3.6 3.9 4.4 |
| 1 | WATV-AM B | 27 <br> 20 <br> 23 <br> 3 |
|  | WAPB-AM-M ${ }^{\text {B }}$ | 22 30 32 <br> 14 2.0 27 |


| Buffalo | BIRCH MONTHLIES |
| :---: | :---: |
|  |  |




## BIRCH MONTHLIES

FORMAT O/N N/D D/J $\begin{array}{lllll}\text { WMMS-FM R } & 12.8 & 114 & 131\end{array}$ $\begin{array}{lllll}\text { WLTF-FM AC } & 10.4 & 10.7 & 98\end{array}$ $\begin{array}{lllll}\text { WZAK-FM B } & 12.8 & 92 & 88\end{array}$ $\begin{array}{llll}\text { WMJIFM AC } & 72 & 64 & 81\end{array}$ $\begin{array}{lllll}\text { WCAI-FM EZ } & 43 & 3.9 & 64\end{array}$ $\begin{array}{lllll}\text { WDOK-FM AC } & 6.0 & 75 & 5.4\end{array}$ $\begin{array}{lllll}\text { WNCX-FM } 0 & 51 & 5.9 & 49\end{array}$ $\begin{array}{lllll}\text { WPHR-FM R } & 32 & 4.1 & 45\end{array}$ $\begin{array}{lllll}\text { WGAR-FM } & C & 45 & 55 & 44\end{array}$ WWWE-AM N/T

## BIRCH MONTHLIES


format o/w wio old
 wive in 4


Colorado Springs

| BRACH MONTHLIES |  |  |  |
| :---: | :---: | :---: | :---: |
|  | rmat | 0/N | N/D D/J |
| KILO-FM | A | 12.1 | 9.312 .9 |
| KKCS-FM | C | 7.3 | 10.212 .2 |
| KKMG-FM | R | 6.0 | 9.910 .2 |
| KIKX-FM | R | 9.2 | 8.27 .9 |
| KATM-FM | R | 8.7 | 8.8 |
| KKFM-FM | A | 7.9 | 8.6 |
| KVUU-FM | AC | 9.4 | 8.06 .4 |
| KSSS-AM | C | 3.6 | 5.45 .6 |
| KRDO-FM | EZ | 5.9 | $\begin{array}{ll}5.5 & 5.4\end{array}$ |
| KVOR-AM | $N / T$ | 3.0 | 3.54 .6 |



| BIRCH MONTHLIES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | mat | 0/N | N/D | 0/1 |
| KPRR-FM | R | 16.6 | 18.4 | 17.2 |
| KHEY-FM | C | 11.8 | 12.5 | 13.2 |
| KL $Q$-FM | A | 19.4 | 14.8 | 12.5 |
| KEZB-M | R | 0.9 | 6.2 | 6.3 |
| KTSM-FM | EZ | 5.3 | 5.2 | 6.3 |
| KAMZ-FM | AC | 5.9 | 6.1 | 6.1 |
| KAMA-AM | SP | 34 | 26 | 4.8 |
| KBNA-FM | SP | 3.8 | 5.3 | 4.7 |
| KOFX-FM | AC | 3.2 | 3.0 |  |
| KLTO-FM | AC | 4.2 | 4.5 | 3.6 |

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## Radio Across-The-USA ${ }^{\text {mo }}$

| Fresno | BIRCH MONTHLIES |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $K B O S-F M^{\text {FoI }}$ |  |  | N/D D/J $11.610 .4$ |
|  | KMJ-AM | N/ | 9.3 | 11.6 10.4 <br> 9.3 10.1 |
|  | KNAX-FM | C | 5.6 | 6.08 .5 |
|  | KMGX-FM | R | 9.3 | 9.68 .0 |
| disio | KKDJJFM | A | 10.7 | 11.277 |
| yeraxmets | KFSO-FM | 0 | 5.2 | 5.46 .5 |
|  | KYNO-FM | R | 5.3 | 4.850 |
|  | KFIG-FM | AC | 4.8 | 3.84 .6 |
|  | KKAM-AM | B | 2.1 | 1.73 .4 |
|  | KCLO-FM | A | 4.4 | 3.03 .1 |



## BIRCH MONTHLIES

FORMAT $0 / \mathrm{N}$ N/D D/J WLAV-FM A $\quad 58 \quad 6.8 \quad 909$ $\begin{array}{lllll}\text { WCUZ-FM C } & 61 & 8.7 & 94\end{array}$ $\begin{array}{lllll}\text { WGRD-FM R } & 100 & 100 & 94\end{array}$ $\begin{array}{lllll}\text { WOOD-FM EZ } & 76 & 87 & 89\end{array}$ WKLQ-FM R 998688 WOOD-AM AC WSNX-FM R WLHT-FM AC WMUS-FM WJFM-FM

81
51
71 53
57
64


| BREH MONTMLIE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | RMAT | 0/N | N/D | D/J |
| WTIC-FM | R | 18.1 | 16.2 | 14.4 |
| WTIC-AM | AC | 15.0 | 13.7 | 11.1 |
| WRCH-FM | EZ | 4.2 | 5.5 | 10.4 |
| WDRC-FM | 0 | 5.5 | 7.7 | 8.7 |
| WHCN-FM | A | 8.6 | 7.2 | 7.8 |
| WCCC-FM | A | 75 | 7.1 | 7.4 |
| WIOF-FM | AC | 4.1 | 4.5 | 5.1 |
| WKSS-FM | R | 5.6 | 5.8 | 4.5 |
| WWYZ-FM | AC | 4.1 | 4.8 | 4.5 |
| WPOP-AM | $\mathrm{N} / \mathrm{T}$ | 2.3 | 3.6 | 2.8 |



## BIRCH MONTHLIES


 FFic-F $\quad 928980$ KILT FM RLOL-FM i $\begin{array}{llll}14 & 63 & 65 & 70\end{array}$ $\begin{array}{lllll}\text { KODA-FM EL } & 29 & 36 & 44\end{array}$ KFMK-FM $0 \quad 30 \quad 33 \quad 36$ $\begin{array}{lllll}\text { KZFX-FM A } & 36 & 34 & 34\end{array}$ KPNC-AM WT 2420 2n


| Jacksurwide | BRRGM MONTMLIS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ORMAT | 0/N | N/D | D/J |
|  | WAPE-iM | R | 21.3 | 21.2 | 179 |
|  | WQIK-FM | C | 10.9 | 13.3 | 122 |
|  | WFYV-FM | A | 130 | 12.8 | 12.0 |
|  | WPDQ-FM | B | 6.8 | 7.6 | 7.8 |
|  | WIVr-Fivi | AC | 8.0 | 8.0 | 68 |
|  | WAIV-FM | AC | 5.5 | 6.5 | 5.6 |
|  | WCRJ-FM | C | 5.0 | 4.6 | 5.2 |
|  | WJCT-FM | P | 1.6 | 2.6 | 4.2 |
|  | WKTZ-FM | P | 3.6 | 4.2 | 3.8 |
|  | WOKV-AM | $\mathrm{N} / \mathrm{T}$ | 1.3 | 2.3 | 3.5 |

## Radio Across-The-USA ${ }^{\text {m }}$

## Johnson City




## Radio Across-The-USA ${ }^{\text {ri }}$

$\square-\quad+\quad$


## BIRCH MONTHLIES

FORMAT $0 / N \quad$ N/D D/J WBLX-FM B $\quad 19.4 \quad 21.6 \quad 19.2$ WABB-FM $\quad$ R $\quad \begin{array}{llll}17.4 & 15.4 & 15.8\end{array}$ $\begin{array}{lllll}\text { WKS.JFM } & \text { C } & 15.1 & 13.6 & 12.2\end{array}$ | WGCX-FM | A | 4.6 | 6.0 |
| :--- | :--- | :--- | :--- | $\begin{array}{lllll}\text { WGOK-AM } & B & 3.5 & 3.5 & 5.1\end{array}$ $\begin{array}{lllll}\text { WKRG-FM } & \text { AC } & 5.4 & 5.8 & 5.1\end{array}$ $\begin{array}{lllll}\text { WAVH-FM } 0 & 4.8 & 4.4 & 4.2\end{array}$ WZEW-FM A $\quad 2.6 \quad 2.9 \quad 4.0$ $\begin{array}{lllll}\text { WKRG-AM } & \mathrm{N} / \mathrm{T} & 4.5 & 3.5 & 3.9\end{array}$ $\begin{array}{lllll}\text { WMML-AM B } & 2.9 & 3.0 & 2.8\end{array}$



| BIRGH MONTHLIES |  |  |  |  |  |  |
| :--- | :--- | :--- | :---: | :---: | :---: | :---: |
| FORMAT | O/N | N/D |  |  |  |  |


| BRRCH MONTHLIES |  |  |  |
| :---: | :---: | :---: | :---: |
|  | rmat | o/ | N/D D/J |
| WYHY-FM | R | 13.9 | 14.715 .0 |
| WOOK-FM | B | 9.0 | 8.311 .1 |
| WKDF-FM | A | 10.6 | 8.510 .2 |
| WLAC-FM | AC | 7.3 | 9.710 .1 |
| WSM-FM | C | 10.0 | $10.8 \quad 9.9$ |
| WSIX-FM | c | 8.8 | $\begin{array}{lll}9.0 & 9.7\end{array}$ |
| WZEZ-EM | EZ | 6.6 | 7.8 6.5 <br> 5  |
| WSM-AM | C | 3.4 | 5.05 |
| WGFX-FM | 0 | 7.7 | 7.0 5.0 |
| WRMX-FM | AC | 4.1 | 3.63 .3 |




BIRCH MONH TIES


## Radio Across-The-USA ${ }^{\text {m }}$



BIRGHMONTLE.S
FORMAT $0 / \mathrm{N}$ N/D D/J $\begin{array}{lllll} & & 12.0 & 124 & 150 \\ \text { KATT-FM } & \text { A } & 10.0 & 132 & 134 \\ \text { KJYO-FM } & \text { R } & 132 & 150 \\ \text { KXYFM } & \text { C } & 12 . & 125 & 113\end{array}$ $\begin{array}{llllll}\text { KXKY-FM C } & 12.2 & 129 & 113\end{array}$ $\begin{array}{lllll}\text { KOMA-AM } & 0 & 7.0 & 85 & 8.2\end{array}$ $\begin{array}{lllll}\text { WDRW-AM B } & 38 & 36 & 68\end{array}$ Hiul N ${ }^{\prime \prime} / T \quad 59 \quad 48 \quad 59$ $\begin{array}{lllll}\text { KKNG FM } & \text { LL } & 63 & 75 & 50 \\ \text { KRXO-FM } & \text { A } & 5.9 & 5.0 & 49\end{array}$ $\begin{array}{lllll}\text { KRXO-FM } & \text { A } & 5.9 & 5.0 & 49 \\ \text { KZBS-FM } & \text { AC } & 83 & 63 & 4.5\end{array}$ $\begin{array}{lllll}\text { KITE-FM AC } & 3.0 & 31 & 39\end{array}$




## BIRCH MONTHLIES



FORMAT O/N N/D D/J $\begin{array}{llllll}\text { WJMM-FM B } & 11.3 & 13.3 & 12.0\end{array}$ $\begin{array}{lllll}\text { WSTF-FM } & A C & 6.6 & 7.4 & 90\end{array}$ WDIZ-FM A $\quad 9.0 \quad 9.5-8.8$ $\begin{array}{lllllll}\text { WBJW-FM } & R & -7.3 & 7.1 & 8.7\end{array}$ $\begin{array}{lrrrr}\text { WWKA-FM } & \text { C } & 12.7 & 10.1 & 84 \\ \text { WHTO-FM } & \text { A } & 4.9 & -5.5 & 69\end{array}$ $\begin{array}{lllll}\text { WHTQ-FM } & \text { A } & & 4.9 & 5.5 \\ \text { WSSP-FM } & 62 & 5.0 & 5.9 & 5.8\end{array}$ WOCL-FM AC $\quad 7.5$|  | 7.8 | 53 |
| :--- | :--- | :--- | :--- | :--- | WDBO-AM AC $\quad 4.7 \quad 5.1 \quad 5.0$ $\begin{array}{llllll}\text { WHLY-FM } & R & 7.0 & 6.3 & 4.5\end{array}$

| Phoenix | BHRCH MONTHLES |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FORMAT | 0/N | N/D | D/J |
| \% | KNIX-FM C | 11.3 | 12.8 | 145 |
|  | KZZP-FM | 12.8 | 14.2 | 14.4 |
|  | KUPD-FM A | 10.7 | 9.3 | 81 |
|  | KTAR-AM $\bar{N} / T$ | 72 | 7.4 | $7 \overline{3}$ |
|  | KKLT-FM AC | 3.0 | 2.7 | 5.0 |
| - | KMEO-FM EZ | 4.7 | 5.8 | 5.0 |
|  | KSLX-FM 0 | 5.6 | 5.2 | 4.7 |
|  | KOY-FM | 3.7 | 3.7 | 3.6 |
|  | KOOLFN 0 | 3.4 | 3.9 | 35 |
|  | KKFR-FM R | 5.0 | 3.8 | 3.3 |

## Portland, OR

## BIRCH MONTHLIES



FORMAT $0 / \mathrm{N}$ N/D D/J $\begin{array}{llllll}K X Y Q-F M & R & 9.8 & 109 & 12.9\end{array}$ $\begin{array}{lllll}\text { KKRZ-FM } & R & 10.6 & 9.2 & 9.8 \\ \text { KGONFM }\end{array}$ $\begin{array}{llllll}\text { KGON-FM } & \bar{A} & & 7.5 & 8.7 & 9.4\end{array}$ $\begin{array}{lllll}\text { KKCW-FM } & \text { AC } & 3.9 & 6.3 & 8.5\end{array}$ | KINK-FM | $\bar{A}$ | $\quad$ | 6.7 | 6.6 |
| :--- | :--- | :--- | :--- | :--- | KEX-AM AC $\quad 47 \quad 5.6 \quad 6$ $\begin{array}{lllll}\text { KXL-AM } & \overline{A C} & 5.3 & 5.1 & 4.5\end{array}$ $\begin{array}{lllll}\text { KYTE-FM } & C L & 3.8 & 2.7 & 3.7\end{array}$ $\begin{array}{lllll}\text { KMJK-FM } & \text { A } & 5.3 & 4.4 & 3.5 \\ \text { KXL-FM } & \text { EZ } & 3.7 & 3.3 & 3.5\end{array}$



## BIRCH MONTHLIES

FORMAT $0 / \mathrm{N}$ N/D D/J $\begin{array}{lllll}\text { KGGI-FM } & 7 & 11.0 & 12.4 & 13.2\end{array}$ $\begin{array}{lllll}\text { KLOS-FM } & A & 8.5 & 5.4 & 8.0\end{array}$ $\begin{array}{lllll}\text { KLCAL-FM } & \text { A } & 8.5 & 8.7 & 6.4 \\ \text { KIIS-FM } & \text { R } & 7.9 & 7.0 & 6.3 \\ \text { KDUO-FM } & \text { I } & 3.5 & 4 . & 4.7\end{array}$ \begin{tabular}{lllll}
KDUO-FM \& EZ \& 3.5 \& 4.4 \& 4.7 <br>
\hline

 

KFI-AM AC \& 2.7 \& 3.0 \& 4.5 <br>
\hline

 

KRTH-FM \& 0 \& 4.4 \& 3.4 \& 3.9 <br>
\hline

 

KOLA-FM \& B \& 2.4 \& 3.0 \& 3.8 <br>
\hline

 

KROQ-FM \& A \& 4.7 \& 3.5 \& 3.0 <br>
\hline
\end{tabular} $\begin{array}{lllll}\text { KCKC-AM } & \text { E } & 1.9 & 1.7 & 2.9\end{array}$



## BIRCH MONTHLIES

FORMAT O/N N/D D/J $\begin{array}{lllll}\text { KFBK-AM } & \mathrm{N} / \mathrm{I} & 7.0 & 7.7 & 9.9\end{array}$ $\begin{array}{llllll}\text { KRXXO-FM } & \bar{A} & 10.6 & 11.1 & 7.9\end{array}$ $\begin{array}{lllll}\text { KROY-FM } & \bar{F} & 3.8 & 4.5 & 7.6\end{array}$ $\begin{array}{lllll}\text { KSFM-FM } & \overline{\mathrm{F}} & 9.1 & 6.8 & 6.9\end{array}$ KWOD-FM Fi KHYL-FM KRAK-FM C KXOA-FM AC KCTC-FM $\square$ $\begin{array}{lllll}\text { KZAP-FM } & \text { A } & 5.5 & 6.1 & 4.6\end{array}$



## BIROH MONTHLIES

FORMAT $\quad 0 / \mathrm{N}$ N/D D/J $\begin{array}{lllll}\text { WCDX_FM } & 13.8 & 11 & 15.3\end{array}$ $\begin{array}{llllll}\text { WRXL-FM } & A & 17.7 & 17.7 & 13.7 \\ \text { WRVA-AM } & A C & 8.7 & 12 & 132\end{array}$ $\begin{array}{llrrr}\text { WRVA-AM } & \text { AC } & 8.7 & 12.1 & 13.2 \\ \text { WRVQ-FM } & \text { R } & 15.0 & 13.8 & 13.1\end{array}$ \begin{tabular}{llllll}
WPLZ-FM \& $B$ \& 8 \& 8.8 \& 9.5 \& 10.7 <br>
\hline

 

WMXB-FM AC \& 6.0 \& 5.8 \& 6.5 <br>
\hline

 $\begin{array}{lllll}\text { WTVR-FM } & \text { C } & 3.6 & 4.7 & 5.8 \\ \text { WKHK-FM } & \text { C } & 6.2 & 6.4 & 3.8\end{array}$ 

WKHK-FM \& C \& \& 6.2 \& 6.4 <br>
\hline
\end{tabular} $\begin{array}{lllll}\text { WCVE-FM } & P & 2.1 & 2.6 & 2.8 \\ \text { WVMX-FM } & R & 1.5 & 1.7 & 1.6\end{array}$



## Radio Across-The-USA ${ }^{\text {Th }}$



## BIRCH MONTHLIES

FORMAT $0 / N$ N/D D/I $\begin{array}{lllll}\text { WTIC-FM R } & 9.9 & 97 & 115\end{array}$ $\begin{array}{lllll}\text { WAOY-FM A } & 14.5 & 11.3 & 11 . D\end{array}$ WHYN-FM AC $\quad 10.8 \quad 85 \quad 8.7$ $\begin{array}{lllll}\text { WHYN-AM AC } & 5.9 & 5.1 & 61\end{array}$ WRCH-FM EZ $\quad 3.2 \quad 54 \quad 5$ 6 $\begin{array}{lllll}\text { WFCR-FM P } & 54 & 5.7 & 57\end{array}$ WMAS-FM AC $67 \quad 74 \quad 49$ WAAF-FM A $25 \quad 43$ WMAS-AM BE $\quad 50 \quad 46$ $\begin{array}{lllll}\text { WDRC-FM } & 0 & 24 & 31 & 3.3\end{array}$



## BIRCH MONTHLIES

 FORMAT $0 / N$ N/D D/J $\begin{array}{lllll}\text { KKLQ-FM R } & 117 & 10.7 & 9.7\end{array}$ $\begin{array}{lllll}\text { KGB-FM } & \text { A } & 12.7 & 12.3 & 9.6\end{array}$ $\begin{array}{lllll}\text { XTRA-FM } & \text { A } & 7.3 & 6.8 & 8.0\end{array}$ $\begin{array}{lllll}\text { KFMB-FM } & \text { AC } & 60 & 6.1 & 7.8 \\ \text { KJOY-FM } & \text { EZ } & 4.8 & 43 & 71\end{array}$ $\begin{array}{lllll}\text { KSDO-AM } & \mathrm{N} / \mathrm{T} & 6.9 & 8.3 & 6.7\end{array}$ $\begin{array}{lllll}\text { XHRM-FM } & \text { B } & 49 & 5.2 & 5.1\end{array}$ $\begin{array}{lllll}\text { KSON-FM } & \text { C } & 5.2 & 4.9 & 4.7\end{array}$ $\begin{array}{lllll}\text { KFMB-AM AC } & 38 & 36 & 4.5\end{array}$ $\begin{array}{lllll}\text { KCBQ-FM } & 0 & 2.3 & 4.5 & 4.0\end{array}$
## BIRCH MONTHLIES

FORMAT $0 / N$ N/D D/J $\begin{array}{lllll}\text { KHOT-FM } & R & 67 & 9.1 & 9.5\end{array}$ $\begin{array}{lllll}\text { KGO-AM } & \mathrm{N} / \mathrm{T} & 6.8 & 8.0 & 8.4\end{array}$ $\begin{array}{lllll}\text { KSJO-FM A } & 75 & 8.1 & 6.1\end{array}$ $\begin{array}{lllll}\text { KOME-FM } & \text { A } & 58 & 4.5 & 5.0\end{array}$ $\begin{array}{lllll}\text { KSAN-FM } & \text { C } & 3.2 & 4.8 & 4.3\end{array}$ $\begin{array}{lllll}\text { KWSS-FM R } & 4.2 & 3.7 & 42\end{array}$ $\begin{array}{lllll}\text { KBAY-FM } & \text { EZ } & 4.4 & 4.5 & 3.8\end{array}$ $\begin{array}{lllll}\text { KARA-FM } & \text { AC } & 31 & 3.3 & 3.6\end{array}$ $\begin{array}{lllll}\text { KCBS-AM } & \text { N/T } & 3.8 & 3.5 & 3.4\end{array}$ $\begin{array}{lllll}\text { KMEL-FM } & R & 4.2 & 3.7 & 34\end{array}$

Shreveport


## BIACH MONTHLIES

FORMAT $O / N$ N/D D/S $\begin{array}{lllll}\text { KMJJ-FM } & B & 16.2 & 14.8 & 17.2\end{array}$ $\begin{array}{lllll}\text { KRMD-FM } & \text { C } & 12.6 & 12.4 & 14.7\end{array}$ $\begin{array}{llllll}\text { KDKS-FM } & B & & 13 & 3 & 13.3\end{array} 12.4$ $\begin{array}{llllll}\text { KTAL-FM } & A & 8.1 & 9.2 & 10.5\end{array}$ $\begin{array}{lllrl}\text { KTUX-FM } & R & 9.2 & 10.0 & 9.5 \\ \text { KITT-FM } & \text { AC } & 75 & 67 & 72\end{array}$ $\begin{array}{llllll}\text { KVKI-FM } & \text { AC } & 5.6 & 5.0 & 5.3\end{array}$ $\begin{array}{lllll}\text { KWKH-FM } & \text { C } & 3.7 & 3.8 & 5.0\end{array}$ $\begin{array}{lllll}\text { KWKH-AM } \mathrm{C} & -4.2 & 4.4 & 3.3\end{array}$ $\begin{array}{lllll}\text { KDAQ-FM } & P & 2.4 & 3.0 & 28\end{array}$



| BIRCH MONTHLIES |  |  |  |
| :---: | :---: | :---: | :---: |
| FORMA | O/N | N/D | D/3 |
| WIOT-FM | 14.7 | 17.3 |  |
| WRON-FM R | 12.0 | 11. |  |
| WMHE-FM AC | 11.5 | 12.0 |  |
| WKKO-FM C | 8.2 | 8.3 |  |
| WLOR-FM EZ | 7.1 | 7.6 | 7.1 |
| WWWM-FM AC | 8.2 | 7.4 | 6.3 |
| WSPD-AM N/T | 5.0 | 5.6 | 6.1 |
| WJR-AM AC | 3.8 | 3.8 | 3.7 |
| WPOS-FM REL | 1.3 | 2.1 |  |

## BIRCH MONTHLIES

FORMAT $0 / \mathrm{N}$ N/D D/J $\begin{array}{llllll}\text { KROQ FM R } & 28.8 & 26.0 & 29.8\end{array}$ $\begin{array}{lllll}\text { KIIM-FM } & \overline{\mathrm{C}} & 7 . \overline{4} & 9.0 & 10.5\end{array}$ | KLPX-FM | - |  |  |  | 9.3 |
| :--- | :--- | :--- | :--- | :--- | :--- | $11.6 \quad 10.2$ $\begin{array}{lllll}\text { KWFM-FM } & \overline{A C} & 8.8 & 7.2 & 6.4\end{array}$ $\begin{array}{lllll}\text { KNST-AM } & \mathrm{N} / \mathrm{T} & 3.8 & 3.8 & 4.4\end{array}$ $\begin{array}{lllll}\text { KJYK-FM } & \overline{E Z} & 5.0 & -\frac{3.8}{4.2} & 4.3\end{array}$ $\begin{array}{lllll}\text { KCUB-AM } & \text { C } & 2.1 & 3.0 & 3.6\end{array}$ $\begin{array}{lllll}\text { KUAT-FM } & \mathrm{P} & 3.5 & 3.7 & 3.3\end{array}$ $\begin{array}{lllll}\text { KGVY-AM } & \overline{B B} & 4.1 & 4.5 & 2.5\end{array}$ $\begin{array}{lllll}\text { KOYT-FM } & \text { EZ } & 2.1 & 2.2 & 2.5\end{array}$



BIRCH MONTHLIES
FORMAT $O / N$ N/D D/J CFRB-AM $N / T \quad 11.4 \quad 12.3 \quad 14.2$ $\begin{array}{lllll}\text { CHUM-FM R } & 8.7 & 8.7 & 8.0\end{array}$ $\begin{array}{llllll}\text { CILQ-FM } & \text { A } & 9.3 & 9.0 & 7.9\end{array}$ $\begin{array}{lllll}\text { CFTR } 4 \mathrm{M} & R & 8.0 & 74 & 7.3\end{array}$ $\begin{array}{lllll}\text { CiHFI-HM } & \text { AL } & 8 \mathrm{C} & 7.0 & 7.1 \\ \text { CFNY-FM A } & 58 & 7.3 & 6.8\end{array}$ $\begin{array}{lllll}\text { CBL-AM } & \mathrm{N} / \mathrm{T} & 4.8 & 5.3 & 6.4\end{array}$ $\begin{array}{llll}\text { CJCL-AM } & \text { BB } & 3.6 & \frac{4.9}{4 .}-\frac{4.7}{4.7} \\ \text { CJEZ-FM } & \text { EZ } & 3.3 & 4.4\end{array}$ $\begin{array}{llll}\text { CKFM-FM } & \text { AC } & 3.7 & 4.4\end{array}$


| Washington, DC | BIRCH MONTHLIES |  |  |
| :---: | :---: | :---: | :---: |
|  | Format | o/n | N/D D/s |
| 5 | WKYYS-FM WPGC-FM | 6.8 8.8 | $\frac{9.0}{75} \frac{9.4}{86}$ |
|  | WWOC-FM A | 7.8 | 7.26 .8 |
|  | WMZQ-FM C | 6.7 | 7.06 .6 |
| INIM | WRRXX-FM $\frac{R}{}$ | 4.4 | $\begin{array}{lll}5.3 & 5.8 \\ 58\end{array}$ |
|  | WAVA-FM $\quad$ R | 6.2 | 53.35 |
|  | WMA -A A WCXP-EM | 4.1 5 | $\begin{array}{lll}4.7 & 5.0 \\ 5.2 & 4.7\end{array}$ |
|  | WHUR-FM B | 4.7 | 4.34 .7 |
| 518012 | WIOP-AM NTT | 3.0 | 3.34 |


| Whenita | BRABH MONTHLIS |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FORMAT | 0/N | N/D | D/s |
|  | Kinlurn |  |  | 10 |
|  | KIC T FM A | 107 | 126 | 126 |
| 4it | KZSN-FM C | 93 | 83 | 98 |
|  | KFDIFM C | 106 | 11.1 | 84 |
|  | KFOFAM C | 77 | 87 | 81 |
|  | KEYN-FM R | 6.4 | 66 | 79 |
|  | KXEK-FM AC | 81 | 57 | 63 |
|  | KOEZ-FM EZ | 2.4 | 31 | 34 |
| $t$ | KBUZ FM B | 3.8 | 2.1 | 3.2 |
|  | KRL̈Z-FM A | 4.7 | 4.5 | 30 |



## MARKETING

## Caution Ahead on Telemarketing

Telemarketing for potential listeners will continue to be a popular strategy employed by stations during the next one to two years. But stations will become more cautious about technological problems that are impeding more rapid growth. So far there is no phone system that can answer enough phone lines for stations to do massive marketing and gathering of listener information. American Express is develuping a system which will be able to handle one million calls in 20 minutes, but the bugs have not been worked out yet. Andeven with that, the massive phone banks will have to record listener answers using computer-assisted voices. Transcription services will have to be employed to convert the information into written form. And it costs an average of 45 cents for cach transcription.

PROGRAMMING:
Sports to Become A Tougher Sell

The traditional sports dollars and "beer money" will be tougher to get. Advertisers perceive too much saturation in sports broadcasts to communicate their messages clearly. Recent survey of advertising directors of the nation's largest consumer products companies showed 64 percent
registering doubts about sports advertising effectiveness due to saturation; 73 percent say it has hecome so expensive that they question its value. Skyrocketing play-byplay rights deals in radio will squecze stations operating in this tougher sales environment. Even play-by-play deals done for promotional reasons will be carefully scrutinized by radio excecutives.

## TECHNOLOGY <br> CD Growth to Continue

Unprecedented growth of Compact Discs will continue in surh a rapid fashion that record store owners say that manufacturers will stup making vinyl albums even before people stop buying them. Stations still use vinyl albu 1e. In 1988 for the first time, CD shipments from factory to store surpassed LPs with 70.4 millior CDs to only 43.5 million albums in a sixmonth period. More important than the availability of vinyl is the competitive pressure from stations which have made a 100 percent conversion to CDs. They sound better, with a rich, driving bass that gives high profile to music. Listeners who dial-hop notice the difference immediately. Some even make note of the better and poorer sounding stations in the "comments" sections of their diaries. The smart stations promote the newer technology. Consumers understand the difference and are willing to pay a price that's almost double the cost of a vinyl LP. Al-
though record industry observers have been predicting a vinyl phase out in five to ten years, it's happening much faster.

## FORMATS <br> Heavy Metal To Get Ratings

Signs are right. Metal's top act, Metallica, was featured at the Grammy Awards in Fehruary. Metallica and other metal acts continue to sell out concert arenas and are making their way onto television talk shows and programs. MTV leads with "Head Bangers Ball" aimed at winning over metal freaks. As for radio, KSIL, San Antonio is pulling mega number Birch ratings with SMN's ZRock, up from 6 in October/November to 3.4 12+ for December/January. The program also pulled a whopping 2.7 to 21.4 in 18-24 year old men (number one in the market), and 1.4 to 12.1 in 18 34 men (second to KISSFM). And KSJL is an AM station. Heavy metal will probably be an FM format in the future. Its biggest obstacles are the station managers who don't care for hard rock or its message. It's a format opportunity for the farsighted.

## procramming <br> Radical <br> Change for Talk Radio

Soon you may be hearing talk stations cluster their spots together to allow for long sweeps of programming uninterrupted by commercials.

This tactic will be borrowed from Top 40/CHR. What you may be hearing is talk programming starting after news at the top of the hour and continuing through two to three quarter hours. All spots will be clustered at the end of the third or in the fourth quarter hour with a short, wrap-up interview segment in between the spot sets. Another way to boost ratings is to get right into an interview within 60 seconds. Many talk stations hurt themselves because they taie too long to get something happening and interrupt too many times. Some topics are easier than others for listeners to tune out, so they do. These innovations could prevent that tune-out.

## \section*{am/FM radio} <br> FM Ripe for All-News, Talk

Look for major changes for both AM and FM. The few remaining viable AM formats will likely be made available on FM facilities starting by the mid-1990's. That means news operations now on AM will be either simulcast on FM facilities where possible and/or switched to FM. More use of FM stations for talk formats is also likely by the early 1990s. Such a move will spell trouble for AM which is fighting to retain listeners - most of whom are aging - and which hasn't seen any new format development in decades. Among the reasons for the switch will be the desire and demand by a growing number of FM listeners who will want news and talk available more conveniently.

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[^1]:    Philadelphia Arbitron, Summer '88 and Fall '88; Arbitrends for Aug-Sep-Oct and Sep-Oct-Nov '88. Adults 25-54, Mon-Sun 6A-Mid, Metro AQH share. Copyrighted by Arbitron.

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